

Vote 07

Provincial Treasury

Provincial Treasury	Vote 07
To be appropriated by Vote in 2023/24	R 565 908 000
Direct Charge	Not Applicable
Responsible MEC	MEC for Finance
Administering Department	Provincial Treasury
Accounting Officer	Superintendent General for Provincial Treasury

1. Overview

Vision

To be the ultimate financial management authority and adviser on fiscal matters to the North West Provincial and Local Administration in pursuit of transparency, good financial management and accountability to all our stakeholders.

Mission

To provide leadership in the management of public resources for efficient, effective, and economic service delivery through a well-coordinated support to Provincial Departments, Public Entities and Municipalities.

Values

The success of any organisation rests with inherent qualities of the personnel delegated with the responsibility of undertaking specific activities. The following values, which are derived from the constitution, underpin the activities of the Provincial Treasury:

- Fairness
- Equity
- Accessibility
- Transparency
- Accountability
- Participation
- Professionalism

Strategic Objectives

Strategic policy direction: Provincial Treasury will ensure a credible distribution of available funds to departments and public entities, taking into cognizance the demands for social services and the need to stimulate economic development and growth.

The Department set the following outcomes to achieve the above: -

- A skilled, capable, and ethical workforce;
- Improved integrated planning, budgeting, and monitoring;
- Improved financial management in departments, public entities, and municipalities;
- Fair, equitable, transparent, competitive, and cost-effective supply chain management system.

Core Functions

The core functions of the department include the following: -

- Co-ordination, monitoring and oversight of the Annual MTEF and Adjustments Budgets;
- Province-wide cash management and monitoring of asset management implementation in provincial departments;
- Provide support to municipalities;
- Provide oversight and support to provincial departments and public entities on accounting and risk management;
- Provide a management structure for implementation of the North West Infrastructure Delivery Management System; and
- Monitoring of infrastructure spending of provincial departments.

Additional responsibilities of the Department relate to the provision of the following provincial financial management support initiatives/programmes:

- Financial Management capacity building;
- Budget monitoring and reporting;
- Internal Audit;
- Financial accounting;
- Management of liabilities;
- Financial systems support and maintenance;
- Asset management;
- Provision of advice and monitoring on procurement legislation, policies, and procedures in provincial departments; and
- Provide oversight on implementation of the MFMA in the province.

Legislative mandate

The department is governed by the following legislation and policy directives:

- Public Finance Management Act, 1999 (Act No. 29 as amended)
- Municipal Financial Management Act 56 of 2003
- Treasury Regulations
- Division of Revenue Act
- Supply Chain Management Regulations (Post -Tender Board environment)
- The Constitution of South Africa, 1996
- The Public Service Act of 1994
- The Public Service Regulations of 2016
- The White Paper on the Transformation of the Public Service Delivery, (Batho Pele) 1997
- The E-Government: A Public Service IT Policy Framework
- The Promotion of Access to Information Act 2 of 2000

- The National Minimum Information Security Standard Policy of 1996
- The Skills Development Act of 1999
- The Basic Condition of Employment of 1997
- The Labour Relations Act of 1995; and
- The Health and Safety Act of 1993

1.1 Aligning departmental budgets to achieve government's prescribed outcomes

In contribution towards the attainment of the North West priorities the Provincial Treasury has identified the following priorities for the 2021/22-2025/26 Strategic Plan period (five-year period) to ensure that the North West Provincial Government achieve its goals:

National MTSF Priority 1: A Capable, Ethical and Developmental State.

Outcome: Functional and integrated government

Interventions:

- Allocate responsibilities, facilitate cooperation, ensure accountability for performance and ensure consequence management.

Outcome: Honest and capable state with professional and meritocratic public servants

Interventions:

- Conducting of budget assessment to ensure adoption of funded budget within municipalities;
- Monitoring of Financial Recovery Plans in Municipalities to address financial crisis;
- Monitoring Departments and Public Entities, on irregular, fruitless and wasteful expenditure;
- Implementation of the work skills plan and monitoring of financial disclosures to ensure skilled, capable, and ethical workforce.

2. Review of the current financial year (2022/23)

This section provides a review of the 2022/23 financial year, outlining the main achievements and progress made, as well as providing a brief discussion on challenges and new developments.

General

The Provincial Treasury achieved a clean audit for the 2021/22 financial year as reported by the Auditor-General and this marks the ninth consecutive year that the Provincial Treasury reached this milestone.

Sustainable Resource Management

National Treasury has issued PFMA SCM Instruction no 05 of 2022/23: Repeal of Instruction note 11 of 2020/2021- Procurement in response to National State of disaster regarding COVID-19 pandemic effective from 7 July 2022 which highlight that the reporting of COVID 19 expenditure has been discontinued since the instruction note has been repealed.

The 2023 MTEF aims to stabilize the public finance after COVID-19 disruptions, which led to the budget cuts in 2020/21. Additional funding to the fiscus was provided to ensure support to service delivery and Education, Health, Social Development, and infrastructure delivery were prioritised for employment creation. We continued to improve the efficiency of spending and remain committed to the retuning the public finances to a sustainable position.

Given the marginal growth in the Provincial Equitable Share, Conditional Grants and Provincial Own Revenue, departmental expenditure budgets were required to spend prudently, frills were cut to enable the departments to execute their constitutional mandates and ensure that projects and/or programmes without budgets were not implemented so as not to compromise fiscal stability. The province continued to contain the wage bill by prioritising filling of critical or core service delivery posts and filling only funded posts.

Expenditure review engagements with provincial departments and public entities were held in August 2022 with a view of effective monitoring, evaluation and reporting on the implementation of the Provincial Budgets and to provide insight and progress on service delivery in the province.

The MTEC engagements were held from the 11th – 18th October 2022 in preparation for the 2023 MTEF budget inclusive of assessments of the spending patterns of departments as well as the ability of departments and public entities to reprioritise within the reduced baseline allocations as the current economic and fiscal environment substantially limit the province's option to increase departmental baseline allocations.

Macroeconomic Analysis: Participated and provided inputs towards the development of the District Development Model (DDM) One Plans in Dr Kenneth Kaunda and Dr Ruth Segomotsi Mompati District Municipalities. The inputs were largely focused on the demographic profiling of the districts and the district socio-economic overviews. The DDM is a new approach of government that considers the District Municipality as a point of entry for all government service delivery programmes and projects. The remaining two districts, namely Bojanala Platinum and Ngaka Modiri Molema will be completed in progress.

The macro-economic analysis further produced two main economic review reports and economic update reports during the financial year. These reports are:

- Provincial Economic Review and Outlook (PERO) which provides provincial economic review from the production perspective of the economy as well as provincial factor productivity.
- Provincial Socio-Economic Review and Outlook (SERO) which analyses socio-economic challenges and provide input on guiding resource allocation by provincial departments and municipalities.
- The unit also produced quarterly economic updates reviewing the economic situation of the rest of the world, South Africa, Africa, and the provincial economy.

Infrastructure Co-ordination: The Provincial Treasury continued to support the provincial departments for sustainable implementation of the Infrastructure Delivery Management System (IDMS) with specific focus on Module 8 that relates to Maintenance and Operations. The rollout of the enhancement of the Infrastructure Reporting Model (IRM) for improved financial and non-financial data on Infrastructure Planning and Delivery will be given more attention during the adjustment budget and over the next MTEF process for identification and ready to implement projects.

Other Infrastructure improvement initiatives at both provincial and municipal level including, but not limited to, HR Capacitation and the Quarterly Performance Review processes that seeks to ensure realization of improved spending and performance will be sustained. In consideration of the current half yearly performance and the injection of additional funding coming through the rollovers, the number of reviews as well as readiness assessment will be increased including more collaborative efforts and partnerships to ensure compliance and that appropriated funds are spent and committed to identifiable and published projects.

Provincial Revenue Enhancement – Provincial departments are still to recover from the previous COVID-19 related under-performances. Fiscal policy unit assisted departments to review unrealistic revenue targets based on the first half yearly performance. Technical support and advice to improve performance was provided to affected departments.

Municipal Finance Management (MFM): The Executive Committee (EXCO) resolved to place eight (8) municipalities under mandatory intervention in line with Sec. 139(5) (a) and (c) of the Constitution read together with Sec.139 of the Municipal Finance Management Act (MFMA). The Provincial Treasury technical teams together with National Treasury MFRS team has completed the process to conduct the status quo assessments in seven (7) municipalities and the MEC for finance has concluded the consultation sessions to provide feedback on the outcome of the status quo assessment reports.

In addition to the above, the Provincial Treasury provided support in terms of Sec.154 of the Constitution to Municipalities in the province on the following focus areas:

- Budget Management
- mSCOA GRAP technical support
- Contract Management
- Internal Control

Provincial Supply Chain Management (SCM): The unit provided support to provincial departments through the following initiatives:

SCM Capacity Building:

- The Provincial Treasury in partnership with National Treasury, sponsored by European Union, embarked on a program (Improve Supply Chain Management Efficiency in Demand Planning and Acquisition Management by Applying Strategic Procurement Principles In North West) to implement the North West Province Supply Chain Management Framework in departments and Provincial Legislature earmarked for clean audit. The Advanced Demand and Acquisition Management Programme has been completed.
- In partnership with National Treasury, sponsored by Transport Education Training Authority (TETA), the department facilitated the enrolment of 100 SCM practitioners from provincial departments and entities in a 12- months learnership programme i.e., NQF level 5 to up skill those practitioners who do not have any SCM qualification especially post matric qualification. The programme will be concluded during this financial year (2022/2023).
- During the past six months, there were two Corporate Award Programmes running in the department. The two programmes entail two groups of seven (07) officials each from five (05) Provincial departments and one (1) Public Entity. Once the membership of all SCM heads expire, the department will continue to register them as affiliated members of the Chartered Institute of Procurement and Supply.

SCM Client Support: The Unit is now fully operational after Covid 19 restrictions were lifted. To date, all districts of the North West Province have been visited by the SCM Outreach team.

SCM Policy and Compliance: National Treasury issued a communication on the Constitutional Court judgement regarding Preferential Procurement Regulations, 2017 dated the 20 June 2022. This communication was issued after the Constitutional Court's judgment of 30 May 2022, stating that all exemptions granted to deal with the period of uncertainty following the Constitutional Court's judgment of 16 February 2022, has lapsed. That meant that all organs of state must procure in terms of Preferential Procurement Regulations (PPR); 2017 until 16 January 2023.

To date, the National Treasury has concluded the process of consultation on the draft Preferential Procurement Regulations 2022. This has been gazetted on the 4th of November 2022 effective from 16 January 2023. A workshop on the issued regulations with Provincial Departments and their Entities was held to ensure that organs of state are aware of the provisions of these Regulations. Institutions are allowed to develop their policies in accordance with the framework provided for in the Preferential Procurement Policy Framework Act and the Preferential Procurement Regulations, 2022.

Asset Management: Support provided to departments included the verification of movable assets and updating of the WALKER asset register. An Accounting Officer's guide on achieving clean audit on capital assets including capital work in progress has been implemented. Chief Financial Officer's

guide on accounting for immovable assets being implemented. There has been an improvement in the audits of Department Agriculture and Rural Development on assets compared to qualifications in the previous financial year. An additional ten (10) departments maintained their clean audit status on assets. A clean audit project plan, developed in 2021/2022 on capital assets is being implemented.

Financial Governance

Audit outcomes for 2021/22 - The audit of the Annual Financial Statements for the year ended 31 March 2022 was finalised. The audit outcomes of Departments, Provincial Legislature and Public entities were as follows:

- Departments – one (1) received a clean audit (unqualified with no findings), six (6) were unqualified, five (5) qualified.
- Entities – Six (6) were unqualified, six (6) qualified, three (3) disclaimers and three (3) are outstanding.

Implementation of Post Audit Action Plans - The office of the Accountant General is now in the seventh year of the implementation of the electronic monitoring system (PAAP) for monitoring audit action plans to ensure that audit issues raised by the Auditor General in the previous year are addressed to avoid repeat findings. Departments and Entities are now accustomed to its utilization.

- The overall progress for Departments that prepared PAAP is 100 per cent and most of the Entities are finalising their PAAP. All outstanding items that were not addressed have been carried forward to the new financial year;
- Entities have severe capacity challenges and lack of skills within CFO sections to fast-track updating of PAAP;
- Departments and Entities PAAP were reviewed by the Office of the Accountant General and PIA for improved implementation plans and loaded in the SharePoint system for monitoring purposes;
- In most of departments and entities there are no dedicated officials who update PAAP, some CFOs leave it to junior officials to update;
- The audits of NTI group have not been finalised, hence the PAAP preparation will be delayed;
- Departments responsible for Public Entities do not provide them with adequate support in the development and implementation of sound Audit Action plans and leave them to Provincial Treasury to offer support;
- Public Entities still have more serious challenges of capacity and lack of governance structures such as audit committees and risk management structures that are not in place.

Support teams are visiting the Departments and Entities to assist them in various areas of financial management. However, the normal operations of reviews of Interim Financial Statements are done in-house and portfolios of evidence are ongoing to ensure quarterly actions committed to address previous year findings are implemented. This will ensure that Departments and Entities take corrective actions before year end.

Financial Technical Management Support Programme – Financial Governance Programme provides the following support to Departments and Entities.

- Assistance with PAAP reviews and bilateral meetings to ensure that sound audit action plans are developed and monitored;
- Provision of on-site compliance reviews is done with Departments and Entities to ensure that corrective actions are done on time;
- Stringent monitoring of audit action plans coupled with review of Interim Financial Statements (IFSs) to ensure that prior year audit findings are considered, which enables reporting to Heads of Departments, Chief Executive Officers, and Executive Authorities to act where there is non-compliance;
- Strengthening internal controls by responding to recommendations of Internal Audit Reports in time to clear issues;

Irregular Expenditure Project - Provincial Treasury appointed a panel of expert investigators to assist Departments to investigate with complicated Irregular Expenditure cases.

- Phase 1 of the project commenced in September 2020 and was completed by March 2021. All investigated reports were handed over to Accounting Officers of respective Departments for implementation of all the recommendations and to submit to the Condoning Committee.
- Phase 2 of the project roll-out started in April 2021 with eight (8) Departments submitted their cases to Provincial Treasury to submit to the investigators.
- All cases were allocated to the service providers. Investigation reports have been issued to the Accounting Officers.

Tribal and Trust – The process of finalising an Accounting Framework and Format for draft Annual Financial Statements is being driven by National Treasury. A new legislation, the Traditional and Khoi-San Leadership Act, 2018 ("TKLA"), was enacted by the Parliament to improve accountability in Traditional Councils. This Act was applicable effective from 1 April 2021. The Province is working with the department of Cogta to strengthen the implementation of the requirements of new Legislation.

Financial systems – The financial administration systems are operating well. The only challenge is that they are running on old infrastructure which poses a risk in the event of a major breakdown. The Office of the Premier has been presented with all ICT challenges around infrastructure for assistance while awaiting the implementation of the new Information Technology Management System (IFMS) by National Treasury. Currently the new Mainframe is being implemented by the Office of the Premier.

Financial Systems Training – this was virtually offered due to the advent of COVID-19 and is now being delivered via contact classes. Loadshedding continue to have an adverse effect on the roll out of the training programme.

Provincial Risk Management - The activities of the Provincial Risk Management are progressing well. Quarterly forums are held, and reviews are conducted to monitor effective implementation. Letters are written to Heads of Departments and Entities to take corrective steps where necessary.

Provincial Internal Audit - During the year under review the Internal Audit Unit issued various advisories and assurance reports to departments on internal control, risk management and governance, including compliance to laws and regulations, Interim Financial Statements, reporting on pre-determined objectives, effectiveness of operations and the annual update of a comprehensive audit file guideline that would ensure combined assurance and substantiation of Annual Financial Statements.

All draft Annual Financial Statements and Annual Reports (including the report on pre-determined objectives) were reviewed timeously and feedback reports provided to departments. Subsequent to the handover of audit reports to departments, evaluations of post audit action plans were performed, and departments were advised accordingly. Further audit work on the implementation of post audit action plans was performed.

In order to strengthen Provincial Supply Chain initiatives as well as providing support to Section 100 initiatives, Provincial Internal Audit audited submitted review reports on bids with a value of above R10 million after evaluation/adjudication but before awarding to ensure that all relevant SCM Legislation has been complied with. This was augmented by a checklist that was issued to all departments on prevalent SCM risks and the assessment and implementation of preventative controls to mitigate risk.

Further initiatives include the rollout of a combined assurance framework including key summaries of areas of risk in financial and operational reporting and compliance that has to be mitigated.

The Cluster Audit Committees continued to meet with departments throughout the year and reviewed documentation submitted, emphasizing on the urgency to implement both Internal Audit and AG action plans, and subsequently issued reports to the Heads of Departments and Annual Reporting Certificates.

3. Outlook for the coming financial year (2023/24)

This section provides an outlook of the department's activities for the coming year, focuses on new policy priorities, significant events and challenges.

Sustainable Resource Management

Provincial Treasury will assess the provincial budgets with specific focus on investments, contain consumption expenditure, and improve allocation efficiencies. Furthermore, the Provincial Treasury will collaborate with other departments to identify and assess non-core assets for disposal.

The provincial equitable share formula accounts for data updates made to the components of the formula and any policy changes made to structure of the formula resulting from a provincial equitable share formula review.

Budget Management and Public Finance: The functions of the unit are largely driven and governed by various legislative requirements e.g., Public Finance Management Act (PFMA), Treasury Regulations and the Division of Revenue Act. As such, the work of the unit often remains largely unchanged from the previous year in terms of the processes that need to be followed and undertaken. Accordingly, the Provincial Treasury will continue monitoring the spending of provincial departments and public entities through the various reporting mechanisms, including the monthly IYM (In Year Monitoring) and IRM (Infrastructure Reporting Model) and strive to ensure that provincial spending remains within the budget and to oversee the implementation of cost-cutting measures on non-core items such as catering, provincial events. The focus of expenditure monitoring will be on conditional grants and infrastructure related expenditure.

Economic Analysis: The unit seeks to provide economic analysis to inform efficient resource allocation in the province by prioritizing investments. The unit will continue to produce economic analysis reports for the province and the four district municipal areas. In addition, the unit will provide the necessary support to provincial departments by providing them with economic data for their own use. In the case of municipalities, the unit will engage on the economic analysis reports for the respective district municipalities.

Fiscal Policy: The unit will provide the necessary support and guidance to provincial departments to meet their revenue targets, review their revenue strategies to increase departmental own revenue, align their strategies to the Provincial Revenue Enhancement Strategy as well as minimising revenue collection costs. In addition, the department will assist provincial departments to review their revenue tariffs to be cost reflective, wherever it is practically possible. Ensure effective and efficient cashflow management within the provincial departments to prevent bank accounts being overdrawn.

Municipal Financial Management (MFM): The municipal mandatory and discretionary intervention will be the key focus of the MFM Unit for 2023/24. The Provincial Treasury technical teams together with National Treasury Municipal Financial Recovery Service (MFRS) team has completed the status quo assessments in seven (7) municipalities and the MEC for Finance has concluded the consultation sessions to provide feedback on the outcome of the status quo assessment reports.

The successful implementation of the intervention is underpinned by good cooperation by all key stakeholders i.e., National Treasury, Provincial Treasury, CoGTA – National and Provincial Departments and the South African Local Government Association.

The Provincial Executive Representative's (PER) will be appointed to oversee the implementation of the financial recovery plan at municipalities. The Provincial Treasury will place a PER at each

municipality to lead the implementation of the FRP. Provincial Treasury has concluded the process of appointment of PER's. A multi-disciplinary intervention team must be appointed to focus on financial management, service delivery, governance, and institutional capacity to assist the PER in the execution of his/her functions at these municipalities. Resources will be appointed to oversee the day-to-day operations of the municipality to give effect to the implementation of the FRP.

In addition to the PER panel, the Provincial Treasury in collaboration with Provincial COGTA, National COGTA, Municipal Infrastructure Support Agent (MISA), Department of Water and Sanitation (DWS) and South African Local Government Association will establish a panel of experts to be appointed on the Governance, Institutional Capacity, Legal and Service Delivery Pillar.

Provincial Supply Chain Management: The programme will continue with North West Provincial SCM Reform's 5-year Implementation Plan, which began in 2016/17 financial year with the support of National Treasury. The overall objective of the project is to assist the North West Provincial Treasury (NWPT) in supporting the implementation of effective SCM practices in the North West Provincial Departments and Public Entities.

The implementation of improvement initiatives will focus on the implementation of effective SCM practices and the development of SCM professionals in the North West Province through:

- **SCM Policy Norms and Standards:** The unit will continue to conduct policy research and development.
- **SCM Compliance:** The unit will continue to monitor SCM compliance by Provincial Departments and Entities in line with North West Provincial SCM Policy Framework and SCM prescripts.
- **SCM Capacity Building:** The unit will continue to provide capacity building to Provincial Departments and their Entities.
- **SCM Client support:** The unit will continue to conduct outreach programmes in communities, capacitating the supplier(s) with government procurement processes and assisting service providers with registration on the supplier(s) database.

Asset Management: Extensive monitoring of the Post Audit Action Plans for departments will be performed in pursuit of sustaining the current clean audits and registering improvements in the qualified departments. Extensive support on the performance of asset management activities in public entities will be performed to improve the audit outcomes related to property, plant and equipment and the overall management of assets. Capacity will be built in public entities with specific focus to the standards of GRAP used for property, plant and equipment reporting.

Financial Governance: The aim of this programme is to facilitate the implementation of financial management in Provincial Departments and Public Entities, to ensure improved audit outcomes and manage the transition from Modified Cash to GRAP accounting in line with PFMA. As such, the following are additional activities/focus areas planned for 2023/24: -

- Conduct quarterly accounting updates on Modified Cash Standard (MCS) for Departments and GRAP updates for Public Entities;
- Improve asset management by intensifying training on Asset Management for Departments and Public Entities that are implementing the immovable asset guide;
- Facilitate the clearance of prior year unauthorised expenditure through the Legislature process;
- Offer support to Departments and Public Entities to improve the quality of reporting on Performance Information with emphasis on accuracy, reliability and usefulness of the information reported in the Portfolio of Evidence. (POE's);
- Regular meetings with Chief Financial Officers to check progress per Department and Public Entity with respect to the Audit Action Plan;
- All CFOs to submit completed Audit Action Plans to Office of the Provincial Accountant General and Provincial Internal Audit for review of the adequacy thereof;
- Provincial Internal Audit to provide scheduled independent assurance reviews on the action plan implementation process as well as the effectiveness of action plans implemented;
- The following five departments and the Provincial Legislature (NWPL) are identified for the clean audit project and necessary interventions will be undertaken for them to get Clean Audit:
 - Provincial Treasury
 - Social Development
 - Economic Development, Environment, Conservation and Tourism
 - Arts, Culture, Sports, and Recreation
 - Cooperative Governance and Traditional Affairs
 - North West Provincial legislature

Provincial Internal Audit: The aim of this sub-programme is to provide independent, objective assurance and advisory services to departments that add value and improve an organisation's operations. It helps an organisation accomplish its objectives by bringing a systematic, disciplined approach to evaluate and improve the effectiveness of risk management, control, and governance processes. The following activities/focus areas are planned for 2023/24:

- Provide scheduled independent assurance reviews on the Internal Audit Action Plan implementation process as well as the effectiveness of action plans implemented; and
- The assessment of the implementation of combined assurance and recommendations for enhancement and improvement.

Economic Outlook

Since COVID-19 hit us, the global economic performance has been very poor. The economy is currently in a recovery mode for this Post COVID-19 Pandemic period. The International Monetary Fund (IMF) forecasted that the global economic growth will slow down from 3.2 per cent this year (2022) to 2.7 per cent next year (2023). The deceleration is largely because of the Russia-Ukraine conflict which has a negative impact globally, with the South African economy also being impacted.

The National Treasury's 2022/23 Medium -Term Budget Policy Statement (MTBPS) economic growth forecasts for the country were revised downwards from 2.1 per cent announced in the main budget speech to 1.9 per cent for the year 2022. South Africa's economic growth rate is far too low to address its poverty and unemployment challenges. This indicates the need for all provinces to channel their energies and resources towards inclusive growth enhancing strategies.

The North West Province economic growth rate recorded a negative 8.3 per cent in 2020 and rebound of 8.2 per cent in 2021. The growth for the province is projected to stabilise in 2022 recording 1.9 per cent and remains in the same region, reaching 2 per cent in 2026. North West province can grow its economy and become one of the leading economies in the country.

The province is blessed with a very youthful population and various economic sectors that can still be expanded, not to mention future industries. There is an opportunity to stimulate our economy through infrastructure investment, innovation, and technology. Our budget needs therefore to continuously consider mainstreaming of youth, women, people living with disability, innovation, and technological development. These are fundamental to economic recovery and future economic growth.

Provincial Own Revenue as well as Equitable Share on nationally collected revenue have drastically declined. Many businesses may not recover from the negative effects of the corona virus. The province has therefore no other option than to develop and implement an appropriate economic turnaround strategy. The Provincial Treasury stands ready to provide technical support on the implementation of the economic recovery plan outlined by the President and particularly on job creation.

3. Reprioritisation

Administration: An amount of R4.6 million was shifted from Programme 04: Financial Governance under Provincial Internal Audit and Accounting Services and R5.3 million from Programme 2: Sustainable Resource Management under Municipal Financial Management to Programme 01: Administration to augment the shortfall under goods and services such as advertising of posts, departmental software license fees and travelling and subsistence, legal fees, decentralisation of fleet services and training and development and procurement of UPS System (Uninterruptible Power Supply) for backup power supply and air conditioners.

Sustainable Resource Management: A saving of R5.3 million was shifted to Programme 01: Administration due to a reduction in the use of consultants by MFM.

Asset and Liabilities Management: An amount of R3.7 million was received from Programme 4: Financial Governance from goods and services to relieve budget pressure under Compensation of Employees (CoE) and for the payment of lease buildings and security costs, maintenance of Provincial Asset Management System (BAUD) and to fund the establishment of an oversight function and call centre project for public complaints management, and non-compliance of the 30 Days payments over the MTEF period.

Financial Governance: A shift of R1.8 million was made within the Programme from Internal Audit under goods and services to Accounting Services and Norms and Standards to relieve budget pressure under compensation of employees for Accounting Services. In addition, the Programme realised a saving of R8.3 million from goods and services due to the saving from Telkom on Provincial Telephone account and non-implementation of Forensic and Lifestyle Audit for provincial investigations. This saving was shifted to Programme 01: Administration and Programme 03: Assets and Liabilities.

Future Plans of the department

Provincial Treasury has planned for the following over the 2023 MTEF to strengthen their mandated support to departments, public entities, and municipalities:

- Dedicated support to all Departments and Public Entities to improve audit outcomes;
- Continued Internal Audit support through the internal audit annual plans;
- Conduct capacity building programmes for all SCM officials in Provincial Government;
- Maintain appropriate systems & controls for safeguarding of assets;
- Monitoring and oversight provided to Municipalities, inclusive of training Municipal officials to ensure full compliance to Municipal Standard Charts of Account and other MFMA reforms through a regional organisational structure model;
- Improve asset management by intensifying training on Asset management for Departments and Public Entities implementing the immovable asset guide in both Departments and Public Entities;
- Regular meetings with Chief Financial Officers to check progress per Department and Public Entity with respect to the Audit Action Plan;
- Empower Service Providers by holding District Indabas, training them on SCM issues particularly tendering processes, local content, and subcontracting.

4. Procurement

The major procurement plans for 2023/24 relate to the following: -

- An amount of R4.5 million is set aside for security services for the Department.
- An amount of R25 million is set aside for the Municipal Financial Management Support Programme inclusive of mandatory and discretionary financial recovery intervention; capacity building, mSCOA/GRAP aligned financial reporting and Internal Controls.
- An amount of R5 million is set aside for the Financial Governance Support Programme to Departments and Public Entities.
- An amount of R2 million has been set aside to procure a UPS system for backup power supply.
- An amount of R 2 million has been set aside for the procurement of air conditioners.
- An amount of R1 million has been set aside for a biometric system at the main doors.
- An amount of R1 million has been set aside for CCTV Cameras.

6. Receipts and financing

6.1 Summary of receipts

Table 7.1 below shows the sources of funding over the seven-year period 2019/20 to 2025/26.

Table 7.1 : Summary of receipts

R thousand	Outcome			Main appropriation	Adjusted appropriation 2022/23	Revised estimate	Medium-term estimates		
	2019/20	2020/21	2021/22				2023/24	2024/25	2025/26
Equitable share	386 542	267 418	349 514	363 696	311 696	311 696	370 908	352 266	399 792
Conditional grants	–	–	–	–	–	–	–	–	–
Departmental receipts	142 180	150 000	168 000	176 400	176 400	176 400	195 000	233 325	212 678
Total receipts	528 722	417 418	517 514	540 096	488 096	488 096	565 908	585 591	612 470

The main sources of funding for the department are equitable share and own revenue. The departmental equitable share declined by 25 per cent in 2020/21, increased by 31 per cent in 2021/22, and declined by 11 per cent in 2022/23. For 2023/24, the equitable share will increase by 19 per cent. In 2024/2025 the equitable share will decline by 5 per cent and increase in the final year by 13 per cent.

6.2 Departmental receipts collection

Table 7.2 below provides details of the revenue collection by this department from 2019/20 to 2025/26.

Table 7.2 : Summary of departmental receipts collection

R thousand	Outcome			Main appropriation	Adjusted appropriation 2022/23	Revised estimate	Medium-term estimates		
	2019/20	2020/21	2021/22				2023/24	2024/25	2025/26
Tax receipts	–	–	–	–	–	–	–	–	–
Casino taxes	–	–	–	–	–	–	–	–	–
Horse racing taxes	–	–	–	–	–	–	–	–	–
Liquor licences	–	–	–	–	–	–	–	–	–
Motor vehicle licences	–	–	–	–	–	–	–	–	–
Sales of goods and services other than capital assets	762	179	177	221	221	221	230	241	252
Transfers received	–	–	–	–	–	–	–	–	–
Fines, penalties and forfeits	–	–	–	–	–	–	–	–	–
Interest, dividends and rent on land	222 350	227 002	193 832	176 179	176 179	176 179	194 770	233 084	212 426
Sales of capital assets	–	2	9	–	–	–	–	–	–
Transactions in financial assets and liabilities	–	106	218	–	–	–	–	–	–
Total departmental receipts	223 112	227 289	194 236	176 400	176 400	176 400	195 000	233 325	212 678

Total department's own receipts increase above CPI by 6 per cent in 2023/24 and show a sharp increase of 20 per cent in 2024/25. The revenue declines by 9 per cent in the final year. The sources of own revenue for the department are the following:

Sale of Goods and Services other than capital assets: The revenue is mainly raised through fees charged by the department for commission insurance & garnishes. The projected collection shows a steady increase over the MTEF.

Interest, dividends and rent on land: The revenue collected from this source is because of the substantial cash surpluses in the Pay Master General account (PMG) resulting from under spending in the previous financial years. The uncertainty element inherent to this item makes it difficult to forecast future collections.

Sales of capital assets: The allocation over the MTEF is attributed to sales of redundant assets to be auctioned.

6.3 Donor funding

None

7. Payment summary

7.1 Key assumptions

The budget for the 2023/24 MTEF is based on the department's Strategic Plan and APP which are reflective of the service delivery requirements and improvements of the department. The main assumption underpinning the MTEF budget is inflation projections (CPI) as published in the 2022 Medium Term Budget Policy Statement of 5.1 per cent in 2023/24 and 4.6 per cent in the two outer years.

Personnel Inflation assumptions:

The revised projections for the personnel budget inflation are zero per cent for 2023/24, 4.5 per cent for 2024/25 with a zero per cent for 2025/26. In finalising the Compensation of Employee budget, the following is taken into consideration:

- Provision for Pay progression of 1.5 per cent in each of the 2023 MTEF financial years;
- Housing allowance to be increased by CPI; and
- Medical contributions to be increased by medical price index, estimated at CPI + 4 per cent.

7.2 Programme summary

Tables 7.3 and 7.4 below contain information by programme and economic classification for the department over the seven-year period from 2019/20 to 2025/26.

Table 7.3 : Summary of payments and estimates by programme: Provincial Treasury

R thousand	Outcome			Main appropriation	Adjusted appropriation 2022/23	Revised estimate	Medium-term estimates		
	2019/20	2020/21	2021/22				2023/24	2024/25	2025/26
1. Administration	149 341	128 886	153 158	148 975	158 125	158 125	174 700	178 545	186 750
2. Sustainable Resource Management	141 044	108 342	139 919	133 247	128 437	128 437	136 887	140 352	146 828
3. Asset And Liabilities Management	47 139	40 778	42 580	57 913	50 613	50 613	64 621	67 292	70 328
4. Financial Governance	155 643	131 521	155 692	191 619	150 921	150 921	189 700	199 402	208 564
Total payments and estimates	493 167	409 527	491 349	531 754	488 096	488 096	565 908	585 591	612 470

The department comprises of four programmes, namely Administration, Sustainable Resource Management, Asset and Liabilities Management, and Financial Governance. The department does not conform to the generic sub-programme structure for the sector, due to the inclusion of Municipal Finance in Programme 2. However, discussions are underway on the review of Provincial Treasuries Generic Structures.

The departmental spending over the past financial years was R493.2 million in 2019/20, R409.5 million in 2020/21 and R491.3 in 2021/22. The Departmental baseline was decreased by R3 million in 2022/23 and will be increased by R77.8 million in 2023/24, R19.8 million in 2024/25 and R26.9 million in the final year. Inclusive in the baseline is the departmental bursary to officials, learnership programme, legal fees, fleet services, security services, procurement of air conditioners, external audit fees, property payments and training and development.

Also included are funds for Municipal Financial Management Support Programme and Municipal Interventions, PFMA Interventions, advertising, traveling and subsistence for outreach programmes to speed up registration process of suppliers on the CSD system, training and development for the provincial officials, maintenance of Provincial Asset Management System (BAUD), Provincial Telephone Account, audit committee fees, and building leases.

Programmes:

Programme 1 Administration: The programme registered a decrease of R20.5 million in 2020/21, then increased by R24.3 million in 2021/22 and R5 million in 2022/23. The MTEF period realized an increase of R16.6 in 2023/24, R3.8 million in 2024/25 and R8.2 million in 2025/26. Allocation includes the departmental bursary to officials, recruitment, legal fees, fleet services, external audit fees, property payments and training and development.

Programme 2 Sustainable Resource Management: The programme recorded a sharp increase in 2021/22 to relieve budget pressure in Municipal Finance Support Programme for MSCOA, GRAP, AFS and audit support to municipalities, as well as an amount of R15 million to assist departments through appointment of consultants to finalize projects for bidding of funding considerations outside the fiscus (i.e., PPP and Blended funding). The allocation then decreased to R128.4 million in 2022/23 because of the once-off allocation received in 2021/22. For 2023/24, there is an increase of R136.9 million and R140.4 million in 2024/25. There is an increase of R146.8 million in 2025/26 which includes funds for the MFMA Municipal Financial Management Support Programme and Municipal Interventions as well as infrastructure capacitation.

Programme 3 Assets and Liabilities: The programme showed a positive growth of R50.6 million in 2022/23. In 2023/24, there is an increase of R64.6 million, R 67.3 million in 2024/25 and R70.3 million in the final year. Allocation includes the lease of the building, Asset Management Baud System maintenance and the Call centre for public complaints management. The Unit will also embark on outreach programmes in communities with a view to capacitating the supplier(s) with Government Procurement Processes. A budget of R2.3 million is set aside for advertising and R3.3 million is for traveling and subsistence for outreach to speed up registration process of suppliers on CSD system with R5.3 million for training and development for the provincial officials.

Programme 4: Financial Governance: The overall programme budget increased with R24.2 million in 2021/22 and then decreased with R4.8 million in 2022/23 with an increase of R38.8 million in 2023/24, R9.7 million in 2024/25 and R9.2 million in the final year for the Provincial Telephone Account as well as PFMA Interventions. The 2023/24 allocation is also inclusive of R3.3 million for the audit committee, R21.2 million for the provincial telephone account, R3.4 million for training and development, R5.8 million for lease of the building, R4.6 million for audit fees, R3.5 million for administrative fees for bank charges, R2.3 million for computer services and R4.3 million for forensic investigations.

7.3 Summary of economic classification

Table 7.4 : Summary of departmental payments and estimates by economic classification: Provincial Treasury

R thousand	Outcome			Main appropriation	Adjusted appropriation 2022/23	Revised estimate	Medium-term estimates		
	2019/20	2020/21	2021/22				2023/24	2024/25	2025/26
Current payments	488 458	402 629	449 900	523 655	477 243	477 243	554 233	575 532	601 944
Compensation of employees	311 711	304 531	317 748	340 274	317 232	317 232	364 543	386 332	404 010
Goods and services	176 747	97 967	132 152	183 381	160 011	160 011	189 690	189 200	197 934
Interest and rent on land	-	131	-	-	-	-	-	-	-
Transfers and subsidies to:	1 420	1 918	2 803	769	2 273	2 273	802	838	877
Provinces and municipalities	-	-	-	-	-	-	-	-	-
Departmental agencies and accounts	-	-	-	-	-	-	-	-	-
Higher education institutions	-	-	-	-	-	-	-	-	-
Foreign governments and international organisations	-	-	-	-	-	-	-	-	-
Public corporations and private enterprises	-	-	-	-	-	-	-	-	-
Non-profit institutions	170	10	30	-	-	-	-	-	-
Households	1 250	1 908	2 773	769	2 273	2 273	802	838	877
Payments for capital assets	3 277	4 980	7 353	7 330	8 580	8 580	10 873	9 221	9 649
Buildings and other fixed structures	-	-	-	-	-	-	-	-	-
Machinery and equipment	3 277	4 980	7 353	7 330	8 580	8 580	10 873	9 221	9 649
Heritage Assets	-	-	-	-	-	-	-	-	-
Specialised military assets	-	-	-	-	-	-	-	-	-
Biological assets	-	-	-	-	-	-	-	-	-
Land and sub-soil assets	-	-	-	-	-	-	-	-	-
Software and other intangible assets	-	-	-	-	-	-	-	-	-
Payments for financial assets	12	-	31 293	-	-	-	-	-	-
Total economic classification	493 167	409 527	491 349	531 754	488 096	488 096	565 908	585 591	612 470

Economic Classifications:

Compensation of Employees: On aggregate, Compensation of Employees registered a decline of R7.2 million from 2019/20 to 2020/21 due to wage bill cuts and then increases by R13.2 in 2021/22 and then declined by R516 thousand in 2022/23. The human resource section is busy with the filling of vacant critical posts, hence the sharp increase of R47.3 million in 2023/24, R21.8 in 2024/25 and R14.7 million in 2025/26.

Goods and Services: Records a decline in 2019/20 and 2020/21. Funds were redirected to relieve budget pressure in Compensation of Employees to cater for MFMA experts and HR Capacity challenges. There is a sharp decrease of R78.8 million 2020/21 due to Covid-19 restrictions then increase of R34.2 in 2021/22 with an increase of R27.9 million in 2022/23, R29.7 million in 2023/24, R490 thousand in 2024/25 and then increases by R8.7 million for the final year.

Inclusive in goods and services is an amount of R25.1 million for Municipal Financial Management Support Programme (MFMA) and MFM Intervention in 2023/24, as well as an allocation of R52 million in the two outer years. The allocation further makes provision for the Provincial Telephone Account of R21.2 million in 2022/23 and R47.7 million over the two outer years of MTEF period. PFMA interventions is allocated R5.1 million in the current year and R10.3 million throughout the MTEF period.

Transfers and Subsidies: The increase in the household expenditure in 2020/21 is due to the resignations and retirements of officials. The department makes provision for payment of social benefits to employees who have exited the system. However, budget estimates are very difficult to forecast. The item shows an allocation of R2.5 million over the MTEF period as it depends on as and when officials exit the system.

Capital Assets: There is an increase of R2.4 million in 2023/24 and then a decline of R1.7 million due to a once-off procurement. The expenditure will increase by R428 thousand in the final year for the replacement of office equipment and procurement of office furniture and equipment because of filling the revised organisational structure.

7.4 Infrastructure payments

7.4.1 Departmental infrastructure payments

None

4.1 7.4.2 Maintenance

None

7.4.3 Non infrastructure items

None

4.2 7.5 Departmental Public-Private Partnership (PPP) projects

None

4.3 7.6 Transfers

4.4 7.6.1 Transfers to public entities

None

4.5 7.6.2 Transfers to other entities

None

4.6 7.6.3 Transfers to local government

None

8. Receipts and retentions: Provincial legislatures

Not applicable to this department.

9. Programme description

The expenditure and budgeted estimates for each programme are summarized in terms of sub-programmes and economic classification. Details are given in the Annexure tables for Vote 7: Provincial Treasury.

9.1 Description and Outputs

Programme 1: Administration

This programme provides human resource support, strategic management, communication, and departmental financial management services. Communication focuses on projecting the corporate image of the Department to internal and external stakeholders. The Minimum Information Security Services (MISS) focuses on issues of departmental security as defined in the Provincial Security Strategy. Special programmes focus mainly on youth, women, disability, and gender related matters. Departmental financial management services support the entire department by focusing on budgeting, financial accounting, asset management, transport and logistics, salary administration and supply chain management related activities.

Administration consists of the following Sub-programmes:

- Office of the MEC;
- Management Services (HOD), Communication, Minimum Information Security Standards (MISS);
- Corporate Services incorporating Human Resource Services and Training; and
- Departmental Financial Management (CFO).

Tables 7.5 and 7.6 below provide a summary of payments and budget estimates pertaining to Programme 1: Administration over the seven-year period from 2019/20 to 2025/26.

9.2 Programme expenditure analysis

Table 7.5 : Summary of payments and estimates by sub-programme: Programme 1: Administration

R thousand	Outcome			Main appropriation	Adjusted appropriation 2022/23	Revised estimate	Medium-term estimates		
	2019/20	2020/21	2021/22				2023/24	2024/25	2025/26
1. Office Of The Mec	9 025	7 945	8 292	10 880	11 330	11 330	11 701	11 547	12 068
2. Management Services	8 303	8 056	20 796	9 119	10 039	10 039	11 926	11 981	12 532
3. Corporate Services	80 081	68 084	77 446	74 213	82 323	82 323	88 976	90 664	94 837
4. Financial Management (Office Of The Cfo)	51 932	44 801	46 624	54 763	54 433	54 433	62 097	64 353	67 313
Total payments and estimates	149 341	128 886	153 158	148 975	158 125	158 125	174 700	178 545	186 750

Table 7.6 : Summary of payments and estimates by economic classification: Programme 1: Administration

R thousand	Outcome			Main appropriation	Adjusted appropriation 2022/23	Revised estimate	Medium-term estimates		
	2019/20	2020/21	2021/22				2023/24	2024/25	2025/26
Current payments	147 636	124 748	137 393	146 788	155 287	155 287	168 393	174 132	182 135
Compensation of employees	105 222	102 097	109 974	102 036	105 085	105 085	114 878	120 787	126 334
Goods and services	42 414	22 520	27 419	44 752	50 202	50 202	53 515	53 345	55 801
Interest and rent on land	–	131	–	–	–	–	–	–	–
Transfers and subsidies to:	697	1 185	608	215	516	516	224	234	245
Provinces and municipalities	–	–	–	–	–	–	–	–	–
Departmental agencies and accounts	–	–	–	–	–	–	–	–	–
Higher education institutions	–	–	–	–	–	–	–	–	–
Foreign governments and international organisations	–	–	–	–	–	–	–	–	–
Public corporations and private enterprises	–	–	–	–	–	–	–	–	–
Non-profit institutions	120	10	30	–	–	–	–	–	–
Households	577	1 175	578	215	516	516	224	234	245
Payments for capital assets	1 008	2 953	2 937	1 972	2 322	2 322	6 083	4 179	4 370
Buildings and other fixed structures	–	–	–	–	–	–	–	–	–
Machinery and equipment	1 008	2 953	2 937	1 972	2 322	2 322	6 083	4 179	4 370
Heritage Assets	–	–	–	–	–	–	–	–	–
Specialised military assets	–	–	–	–	–	–	–	–	–
Biological assets	–	–	–	–	–	–	–	–	–
Land and sub-soil assets	–	–	–	–	–	–	–	–	–
Software and other intangible assets	–	–	–	–	–	–	–	–	–
Payments for financial assets	–	–	12 220	–	–	–	–	–	–
Total economic classification	149 341	128 886	153 158	148 975	158 125	158 125	174 700	178 545	186 750

The budget for the programme increased from R128.9 million in 2020/21 to R153.2 million in 2021/2022 for the implementation of a new Forensic and Investigation Unit and Lifestyle Audit and by R5 million in 2022/23. The increase of R26.6 million throughout the MTEF period includes the departmental bursary to officials, legal fees, fleet services, Risk Management awareness workshops and forums, recruitment, budget speech, external audit fees, property payments and training and development.

The sub-programmes which show a fluctuating trend over the seven-year period are: -

Office of the MEC: The MTEF period shows an increase of R371 thousand in 2023/24 then declines by R154 thousand in 2024/25 with an increase by R521 thousand in the last year to cater for day-to day operations in the MEC's office.

Management Services: The unit shows an increase in budget of R1.9 million in 2023/24 and R496 thousand in the two outer years which is primarily to cater for the HOD's Office and Risk Management awareness workshops and forums.

Corporate Services: An increase of R6.5 million is evident in 2023/24 mainly on Compensation of Employees with a cumulative increase of R6.1 million in the two outer years. Budget has been set aside to cater for the departmental bursary to officials, software license fees, budget speech, recruitment, legal fees payments and training and development.

Financial Management (CFO's office): The sub-programme records an increase of R13 million cumulative over the MTEF to cater for fleet services, procurement of air conditioners, external audit fees and property payments.

Economic Classification

Compensation of Employees: The programme shows a growth of R21.2 million over the MTEF period as the Department anticipates filling the vacant funded posts.

Goods and Services: An increase of R22.8 million is recorded for 2022/23. There is an increase of R5.6 million over the MTEF period which is set aside to cater for the departmental bursary to officials, legal fees, fleet services, Risk Management awareness workshops and forums, recruitment, budget speech, external audit fees, property payments and training and development.

Transfers and Subsidies: The increase to R1.2 million in 2020/21 is due to leave gratuities for retired officials, resignations, and death. The budget shows a decline to R608 thousand in 2021/22. Total budget R703 thousand over the MTEF depends on as and when officials exit the system.

Capital Assets: There is an increase of R2 million registered in 2020/21 for transfers to the Department of Community Safety and Transport for the purchase of pool vehicles and a specialised vehicle for the communication unit. An amount of R3 million was budgeted in 2021/22 which decreased by R615 thousand in 2022/23 financial year. The item shows a sharp increase of R3.7 million in 2023/24 and then declines by R1.9 million due to a once off purchase of air-conditioners, Biometrix equipment and CCTV Cameras. There is an increase of R191 thousand for the replacement of IT equipment, as well as for procurement of assets for new appointments.

4.7 9.3 Service delivery measures

Table 7.7 : Service delivery measures - Programme 1: Administration

Programme performance measures	Estimated performance	Medium-term estimates			
	2022/23	2023/24	2024/25	2025/26	
Number of officials trained in line with Work Skills Plan	70	100	120	150	
Number of Annual financial statements without material misstatements	1	1	1	1	

Programme 2: Sustainable Resource Management

Description and Outputs

The programme's aim is to provide professional advice and support on provincial economic analysis, fiscal policy and the management of annual budget process, implementation of the provincial budgets as well as monitoring and control the North West provincial expenditures.

Fiscal Policy focuses on provincial revenue collection and maximisation of existing revenue resources. It is also responsible for the provincial cash management and assists with the running of the departmental fraud, corruption, and wasteful practices awareness campaign.

The Economic Analysis unit ensures the evaluation of the provincial economic and social imperatives within the provincial macro-economic context.

The Sustainable Resource Programme consists of the following sub-programmes: -

- Programme Support Deputy Director-General (SRM);
- Budget Management incorporating the Budget Office, Resource Management and Public Finance, which focuses on monitoring of infrastructure;
- Economic Analysis; and
- Fiscal Policy.

Tables 7.8 and 7.9 below provide a summary of payments and budget estimates pertaining to Programme 2: Sustainable Resource Management over the seven-year period from 2019/20 to 2025/26.

Table 7.8 : Summary of payments and estimates by sub-programme: Programme 2: Sustainable Resource Management

R thousand	Outcome			Main appropriation	Adjusted appropriation 2022/23	Revised estimate	Medium-term estimates		
	2019/20	2020/21	2021/22				2023/24	2024/25	2025/26
1. Programme Support	325	1 179	44	2 988	–	–	3 037	3 175	3 321
2. Economic Analysis	6 373	5 738	6 106	8 426	6 576	6 576	8 040	8 424	8 802
3. Fiscal Policy	8 285	7 930	8 057	8 766	8 916	8 916	8 830	9 226	9 650
4. Budget Management	22 133	19 686	21 816	25 464	22 534	22 534	23 902	25 058	26 210
5. Public Finance	18 173	17 917	17 762	23 239	17 182	17 182	26 395	27 911	29 195
6. Municipal Finance	85 755	55 892	86 134	64 364	73 229	73 229	66 683	66 558	69 650
Total payments and estimates	141 044	108 342	139 919	133 247	128 437	128 437	136 887	140 352	146 828

Table 7.9 : Summary of payments and estimates by economic classification: Programme 2: Sustainable Resource Management

R thousand	Outcome			Main appropriation	Adjusted appropriation 2022/23	Revised estimate	Medium-term estimates		
	2019/20	2020/21	2021/22				2023/24	2024/25	2025/26
Current payments	138 839	107 261	138 307	131 711	125 624	125 624	135 280	138 673	145 070
Compensation of employees	68 949	68 325	74 296	88 206	79 229	79 229	92 312	96 781	101 222
Goods and services	70 890	38 936	64 011	43 505	46 395	46 395	42 968	41 892	43 848
Interest and rent on land	–	–	–	–	–	–	–	–	–
Transfers and subsidies to:	289	48	296	–	677	677	–	–	–
Provinces and municipalities	–	–	–	–	–	–	–	–	–
Departmental agencies and accounts	–	–	–	–	–	–	–	–	–
Higher education institutions	–	–	–	–	–	–	–	–	–
Foreign governments and international organisations	–	–	–	–	–	–	–	–	–
Public corporations and private enterprises	–	–	–	–	–	–	–	–	–
Non-profit institutions	50	–	–	–	–	–	–	–	–
Households	239	48	296	–	677	677	–	–	–
Payments for capital assets	916	1 033	1 316	1 536	2 136	2 136	1 607	1 679	1 758
Buildings and other fixed structures	–	–	–	–	–	–	–	–	–
Machinery and equipment	916	1 033	1 316	1 536	2 136	2 136	1 607	1 679	1 758
Heritage Assets	–	–	–	–	–	–	–	–	–
Specialised military assets	–	–	–	–	–	–	–	–	–
Biological assets	–	–	–	–	–	–	–	–	–
Land and sub-soil assets	–	–	–	–	–	–	–	–	–
Software and other intangible assets	–	–	–	–	–	–	–	–	–
Payments for financial assets	–	–	–	–	–	–	–	–	–
Total economic classification	141 044	108 342	139 919	133 247	128 437	128 437	136 887	140 352	146 828

Programme expenditure analysis

The projection for the programme shows a decline of R32.7 million in 2020/21. An increase by R31.6 million is realized in 2021/22 due to a once-off allocation of R15 million during 2021/22 Adjustment Budget and then decreases by R11.5 million in 2022/23 financial year due to non-appointment of Technical Assistants for Infrastructure Development Programme Shift (IDIP). The Programme shows an increase of R8.5 million in 2023/24 and R10 million for the two outer years for printing of budget books, IDIP and MFMA Interventions.

Economic Classification

Compensation of Employees: A decrease of R624 thousand in 2020/21 was due to Covid-19 pandemic. The programme realised an increase in 2021/22 of R6 million and R4.9 million in 2022/23 financial year to fund experts for interventions, unemployed graduates and MFMA reforms. The programme shows a growth in R22 million over the MTEF that make a provision for filling of vacant funded posts especially in MFM unit to improve the capacity challenges.

Goods and Services: The Programme registers a decrease of R32 million in 2020/21 due to the Covid-19 pandemic, a sharp increase of R25.1 million in 2021/22 with a decrease of R17.6 million in 2022/23 due to once-off allocation of R15 million in 2021/22 to assist departments through appointment of consultants to finalize and package projects for bidding of funding considerations outside the fiscus. A significant increase of R4 million in 2023/24 is noted and a decline of R1.1 million in 2024/25 due to the reduction in the use of MFMA Consultants as the structure is being filled. There is an increase by R2 million in the final year. These amounts include funds set aside for Municipal Financial Management Support Programmes.

Transfers and Subsidies: In 2020/21 financial year the budget decreased to R48 thousand then increased to R296 thousand in 2021/22 and a further increase of R677 thousand in 2022/23 financial year for retirement and or resignations. The item does not record any budget over the MTEF as the department is uncertain of the terminations, retirements, and resignations.

Capital Assets: The budget increases to R1 million in 2020/21, R1.3 million in 2021/22 and R2.1 million in 2022/23 for the replacement of computer, laptops, and purchase of furniture for the new officials. The allocation over the MTEF is anticipated for the replacement of office equipment due to the filling of posts.

4.8

4.9 Service delivery measures

Table 7.10 : Service delivery measures - Programme 2: Sustainable Resource Management

Programme performance measures	Estimated performance	Medium-term estimates			
	2022/23	2023/24	2024/25	2025/26	
Estimates of Provincial Revenue and Expenditure (EPRE)	1	1	1	1	1
Quarterly Financial assessments on provincial spending	4	4	4	4	4
Number of municipal capacity building interventions conducted	4	4	4	4	4

Programme 3: Asset and Liabilities Management

Description and Outputs

This programme's aim is to provide policy direction on the following:

- Effective asset management in the Province;
- Implementation and monitoring of Supply Chain Management (SCM) in the Province;
- Implementation and management of the Electronic Tendering System (ETS) in the Province.

The programme is entrusted with the development and monitoring of the SCM instructions and guidelines to ensure effective supply chain management in the province as well as facilitation of the formation and linkages with PPP projects. A key priority of this programme is to ensure roll out of the electronic tendering and quotation system to all Provincial Departments to improve the overall quality of SCM processes. To the latter, the programme should create an enabling environment for HDI, black, SMME businesses in the province to have equitable access to government's procurement system.

Asset and Liabilities Management programme consists of the following sub-programmes:

- Programme Support: Senior Manager - Provincial Supply Chain;
- Asset Management; and
- Supporting and Interlinked Financial Systems.

Tables 7.11 and 7.12 below provides a summary of payments and budget estimates pertaining to Programme 3: Asset and Liabilities Management over the seven-year period from 2019/20 to 2025/26.

Table 7.11 : Summary of payments and estimates by sub-programme: Programme 3: Asset And Liabilities Management

R thousand	Outcome			Main appropriation	Adjusted appropriation 2022/23	Revised estimate	Medium-term estimates		
	2019/20	2020/21	2021/22				2023/24	2024/25	2025/26
1. Programme Support	13 570	7 193	7 392	19 524	14 804	14 804	22 980	23 915	24 955
2. Asset Management	10 243	9 054	9 658	11 734	10 414	10 414	13 893	14 427	15 091
3. Support And Interlinked Financial System	23 326	24 531	25 530	26 655	25 395	25 395	27 748	28 950	30 282
Total payments and estimates	47 139	40 778	42 580	57 913	50 613	50 613	64 621	67 292	70 328

Table 7.12 : Summary of payments and estimates by economic classification: Programme 3: Asset And Liabilities Management

R thousand	Outcome			Main appropriation	Adjusted appropriation 2022/23	Revised estimate	Medium-term estimates		
	2019/20	2020/21	2021/22				2023/24	2024/25	2025/26
Current payments	46 495	39 977	41 230	56 273	48 764	48 764	62 908	65 502	68 454
Compensation of employees	34 102	34 831	36 137	35 933	34 624	34 624	38 973	44 927	46 933
Goods and services	12 393	5 146	5 093	20 340	14 140	14 140	23 935	20 575	21 521
Interest and rent on land	-	-	-	-	-	-	-	-	-
Transfers and subsidies to:	84	60	147	212	121	121	221	231	242
Provinces and municipalities	-	-	-	-	-	-	-	-	-
Departmental agencies and accounts	-	-	-	-	-	-	-	-	-
Higher education institutions	-	-	-	-	-	-	-	-	-
Foreign governments and international organisations	-	-	-	-	-	-	-	-	-
Public corporations and private enterprises	-	-	-	-	-	-	-	-	-
Non-profit institutions	-	-	-	-	-	-	-	-	-
Households	84	60	147	212	121	121	221	231	242
Payments for capital assets	548	741	1 203	1 428	1 728	1 728	1 492	1 559	1 632
Buildings and other fixed structures	-	-	-	-	-	-	-	-	-
Machinery and equipment	548	741	1 203	1 428	1 728	1 728	1 492	1 559	1 632
Heritage Assets	-	-	-	-	-	-	-	-	-
Specialised military assets	-	-	-	-	-	-	-	-	-
Biological assets	-	-	-	-	-	-	-	-	-
Land and sub-soil assets	-	-	-	-	-	-	-	-	-
Software and other intangible assets	-	-	-	-	-	-	-	-	-
Payments for financial assets	12	-	-	-	-	-	-	-	-
Total economic classification	47 139	40 778	42 580	57 913	50 613	50 613	64 621	67 292	70 328

Programme expenditure analysis

The programme realised a decline of R6.4 million in 2020/21 due to Covid-19 pandemic and then increased by R1.8 million 2021/22 and R8 million in 2022/23 for outreach programmes conducted in communities with a view to capacitating the supplier(s) with the government procurement processes as well as training and development for the supply chain officials within Provincial Departments as embedded within the departmental procurement strategies. The allocation grows to R64.6 million in 2023/24 and R137.6 million in the two outer years cumulatively.

Economic Classification

Compensation of Employees: There is steady growth within the programme of R729 thousand in 2021/22. The total budget of R12.3 million for the next three years is to fund the revised proposed organisational structure and the call centre for public complaints management.

Goods and Services: A decline of R7.2 million is registered in 2020/21 due to the impact of COVID-19 pandemic and a further decrease of R53 thousand in 2021/22. The programme shows a sharp increase of R9 million in 2022/23 and R9.8 million in 2023/24 to cater for lease of buildings, CIPS, SCM Capacity Building Programmes, Asset Management Software Licenses and forums then declines by R3.4 million in 2024/25. It increases by R764 thousand in the final year. A budget of R2.3 million is set aside for advertising and R2.6 million is for traveling and subsistence for outreach programmes to speed up registration process of suppliers on CSD system with R5.3 million for training and development for the provincial officials.

Transfers and Subsidies: The item is allocated an amount of R221 thousand, R231 thousand and R242 thousand, respectively over the MTEF for retirement of officials.

Capital Assets: The substantial budget outcome registered in 2020/21 relates to the purchase of desktops and laptops. In 2021/22, the allocation is R1.2 million and R1.7 million in 2022/23. The allocation for 2023/24 is R1.5 million, R1.6 million in 2024/25 and R1.6 million in 2025/26 respectively for the replacement of office equipment and furniture for the new officials.

4.10

4.11 Service delivery measures

Table 7.13 : Service delivery measures - Programme 3: Asset And Liabilities Management

Programme performance measures	Estimated performance	Medium-term estimates			
	2022/23	2023/24	2024/25	2025/26	
Number of Departments and Public Entities supported to improve audit outcomes on SCM	6	7	7	7	7
Number of Departments and Public Entities supported to improve audit outcomes on asset management	6	7	7	7	7

Programme 4: Financial Governance

Description and Outputs

The aim of this programme is to facilitate the implementation of financial management in Provincial Departments and Public Entities to ensure improved audit outcomes and manage the transition from modified cash to GRAP accounting in line with PFMA.

The Internal Audit focuses on provision of transversal internal audit services to provincial departments except the Department of Education. Norms and Standards focuses on development of financial policies, building financial management capacity, support departments on transversal Risk Management, Asset management, administration of Walker and Telephone Management Systems, and management of face-value documentation for the entire Province.

The financial governance programme consists of the following sub-programmes: -

- Programme Support Accountant General;
- Provincial Internal Audit;
- Accounting Services incorporating Provincial Accounting and Tribal and Trust Unit; and
- Norms and Standards.

Tables 7.14 and 7.15 below provide a summary of payments and budget estimates pertaining to Programme 4: Financial Governance over the seven-year period from 2019/20 to 2025/26.

Table 7.14 : Summary of payments and estimates by sub-programme: Programme 4: Financial Governance

R thousand	Outcome			Main appropriation	Adjusted appropriation 2022/23	Revised estimate	Medium-term estimates		
	2019/20	2020/21	2021/22				2023/24	2024/25	2025/26
1. Programme Support	6 374	3 326	23 420	8 653	7 353	7 353	9 092	9 493	9 930
2. Accounting Services	72 551	53 723	52 038	71 892	57 002	57 002	74 773	78 494	82 104
3. Norms And Standards	2 306	4 144	7 873	9 735	9 157	9 157	10 597	11 043	11 551
4. Risk Management	4 608	4 296	4 314	5 273	5 143	5 143	5 741	5 979	6 254
5. Provincial Internal Audit	69 804	66 032	68 047	96 066	72 266	72 266	89 497	94 393	98 725
Total payments and estimates	155 643	131 521	155 692	191 619	150 921	150 921	189 700	199 402	208 564

Table 7.15 : Summary of payments and estimates by economic classification: Programme 4: Financial Governance

R thousand	Outcome			Main appropriation	Adjusted appropriation 2022/23	Revised estimate	Medium-term estimates		
	2019/20	2020/21	2021/22				2023/24	2024/25	2025/26
Current payments	154 488	130 643	132 970	188 883	147 568	147 568	187 652	197 225	206 285
Compensation of employees	103 438	99 278	97 341	114 099	98 294	98 294	118 380	123 837	129 521
Goods and services	51 050	31 365	35 629	74 784	49 274	49 274	69 272	73 388	76 764
Interest and rent on land	-	-	-	-	-	-	-	-	-
Transfers and subsidies to:	350	625	1 752	342	959	959	357	373	390
Provinces and municipalities	-	-	-	-	-	-	-	-	-
Departmental agencies and accounts	-	-	-	-	-	-	-	-	-
Higher education institutions	-	-	-	-	-	-	-	-	-
Foreign governments and international organisations	-	-	-	-	-	-	-	-	-
Public corporations and private enterprises	-	-	-	-	-	-	-	-	-
Non-profit institutions	-	-	-	-	-	-	-	-	-
Households	350	625	1 752	342	959	959	357	373	390
Payments for capital assets	805	253	1 897	2 394	2 394	2 394	1 691	1 804	1 889
Buildings and other fixed structures	-	-	-	-	-	-	-	-	-
Machinery and equipment	805	253	1 897	2 394	2 394	2 394	1 691	1 804	1 889
Heritage Assets	-	-	-	-	-	-	-	-	-
Specialised military assets	-	-	-	-	-	-	-	-	-
Biological assets	-	-	-	-	-	-	-	-	-
Land and sub-soil assets	-	-	-	-	-	-	-	-	-
Software and other intangible assets	-	-	-	-	-	-	-	-	-
Payments for financial assets	-	-	19 073	-	-	-	-	-	-
Total economic classification	155 643	131 521	155 692	191 619	150 921	150 921	189 700	199 402	208 564

Programme expenditure analysis

The 2020/21 budget allocation decreased from R155.6 million to R131.5 million. The allocation decreased from R155.7 million in 2021/22 to R150.9 million in 2022/23. The programme shows a sharp increase of R38.8 thousand in 2023/24, R18.9 million for the two outer years. The 2023/24 allocation is also inclusive of R3.3 million for Audit Committee, R21.2 million for Provincial Telephone, R3.4 million for training and development, R5.8 million for lease of building, R4.6 million for audit fees, R3.5 million for administrative fees for bank charges, R2.3 million for computer services and R4.3 million for forensic investigations.

Accounting Services: The budget registered a decline of R18.8 million 2020/21, and a further decline of R1.7 million in 2021/22 due to the reduction in consultant fees. There is an increase of R5 million in 2022/23 due to the normal service operations from the pandemic. The sub-programme records a cumulative increase of R25.4 million over the MTEF which includes funding for PFMA Interventions and to cater for the Provincial telephone account, bank charges and provincial training and development.

Provincial internal Audit: The increase in the budget relates mainly to filling of vacancies in Internal Audit in line with their plans for increased audit coverage. There is an increase throughout the MTEF to alleviate the capacity challenges within the sub-programme, including the R5.8 million for the lease of building, R3.3 million for audit committee, and R4.3 million for Forensic Investigations.

Norms and Standards: This sub-programme is intending to capacitate itself through filling of vacant positions to service the Provincial Departments. The substantial budget outcome in 2019/20 the budget is R2.3 million, R4.1 million in 2020/21, R7.9 million in 2021/22 and R9.2 million in 2022/23 to alleviate capacity challenges as well as employment for the unemployed Auditing and Accounting Graduates. The sub-programme budgeted in aggregate R33.2 million over the MTEF to fill the vacant posts.

Provincial Risk Management: Currently the sub-programme structure is filled by the Director, Secretary, Deputy Director and two Assistant Directors and the programme envisaged to operate at its optimal capacity to assist departments in areas of risk management as well as to coordinate risk committees of the departments. There is a significant increase of R8 million throughout the MTEF period which includes an allocation of R599 thousand for the Annual Provincial Risk Dialogue in 2023/24 and R1.3 million cumulative in the two outer years.

Economic Classification

Compensation of Employees: The budget shows a steady growth from 2020/21 to 2021/22 with an increase of R32 million over the MTEF. This is attributed to the earmarked funds for the filling of vacant posts especially in Internal Audit to assist with capacity challenges to the Provincial Departments and Public Entities to improve audit outcomes and to alleviate capacity challenges as well as employment for unemployed Auditing and Accounting Graduates.

Goods and Services: The budget allocation registered a sharp decrease of R19.7 million in 2020/21, mainly due to the reduction in consultant's fees and substantial savings experienced on the provincial telephone costs. Growth over the MTEF is mainly attributed to communications, audit costs and consultancy services.

The growth within the goods and services is for the capacitation of Provincial Departments and Public entities as they always have new reforms with different Accounting Frameworks. Inclusive in the 2023/24 allocation is also inclusive of R3.3 million for the audit committee, R21.2 million for the provincial telephone account, R3.4 million for training and development, R5.8 million for the lease of building, R4.6 million for audit fees, R3.5 million for administrative fees for bank charges, R2.3 million for computer services and R4.3 million for Forensic Investigations.

Transfers and Subsidies: The item is allocated an amount of R1.1 million over the MTEF for retirement of officials.

Capital Assets: The minimal increase of R198 thousand over the MTEF period is for the replacement of office equipment and furniture for the new officials.

4.12 Service delivery measures

Table 7.16 : Service delivery measures - Programme 4: Financial Governance

Programme performance measures	Estimated performance	Medium-term estimates		
	2022/23	2023/24	2024/25	2025/26
Number of capacity Building Interventions for Departments and Public Entities	9	9	10	10
Number of identified departments and public entities for focused interventions on clean audits	6	7	7	7
Number of departmental post audit action plans assessed	11	11	11	11
Number of departmental risk management systems assessed	11	11	11	11

9.4 Other programme information

4.13 9.4.1 Personnel numbers and costs

Table 7.17 illustrates the personnel numbers and estimates pertaining to the department.

Table 7.17: Personnel numbers and costs by programme

Personnel numbers	As at 31 March 2020	As at 31 March 2021	As at 31 March 2022	As at 31 March 2023	As at 31 March 2024	As at 31 March 2025	As at 31 March 2026
1. Administration	257	241	239	250	248	258	258
2. Sustainable Resource Management	117	120	114	127	135	136	136
3. Asset And Liabilities Management	65	59	55	68	61	65	65
4. Financial Governance	212	175	163	193	206	228	228
Direct charges	–	–	–	–	–	–	–
Total departmental personnel numbers	651	595	571	638	650	687	687
Total departmental personnel cost (R thousand)	311 711	304 531	317 748	317 232	364 543	386 332	404 010
Unit cost (R thousand)	479	512	556	497	561	562	588

1. Full-time equivalent

Table 7.18 : Summary of departmental personnel numbers and costs by component

Table 1.16 - Summary of departmental personnel numbers and costs by component																			
R thousands	2019/20				Actual				Revised estimate				Medium-term expenditure estimate				Average annual growth over MTES		
	2019/20		2020/21		2021/22		2022/23		2023/24		2024/25		2025/26		2022/23 - 2025/26		Personnel growth rate	Costs growth rate	% Costs of Total
	Personnel numbers ¹	Costs	Personnel numbers ¹	Costs	Personnel numbers ¹	Costs	Filled posts	Additional posts	Personnel numbers ¹	Costs	Personnel numbers ¹	Costs	Personnel numbers ¹	Costs	Personnel numbers ¹	Costs			
Salary level																			
1 - 7	177	56 881	161	47 547	163	43 286	141	27	169	45 354	160	49 963	171	54 691	171	57 187	0.6%	8.0%	14.2%
8 - 10	257	138 485	260	137 512	209	120 175	250	9	259	126 145	259	149 579	271	159 680	271	165 907	1.5%	9.6%	40.7%
11 - 12	76	70 915	76	69 989	89	82 813	93	3	96	83 331	100	94 955	114	99 165	114	103 726	5.9%	7.6%	25.8%
13 - 16	36	42 243	34	44 847	43	52 637	42	-	42	51 988	42	59 012	42	61 217	42	64 022	-	7.2%	16.0%
Other	105	5 189	64	5 236	57	19 837	73	-	73	10 454	89	12 034	89	12 589	89	13 168	6.8%	8.0%	3.3%
Total	651	311 711	595	304 531	571	317 748	589	39	638	317 232	650	364 543	687	386 332	687	404 919	2.5%	8.4%	100.0%
Programme																			
1. Administration	257	135 232	241	102 097	239	109 976	250	-	250	105 086	248	114 878	258	120 797	258	126 334	1.1%	6.3%	31.8%
2. Sustainable Resource Management	117	68 948	120	68 325	114	74 268	127	-	127	79 238	135	92 312	136	96 781	136	99 222	2.3%	8.9%	26.0%
3. Asset And Liabilities Management	65	34 102	59	34 831	55	36 137	29	30	68	34 624	61	38 973	65	44 007	65	46 803	-	10.7%	11.4%
4. Financial Governance	212	103 438	175	99 278	163	97 341	193	-	193	98 254	206	118 380	228	129 531	228	129 521	5.7%	9.8%	31.7%
Direct charges	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total	651	311 711	595	304 531	571	317 748	589	39	638	317 232	650	364 543	687	386 332	687	404 919	2.5%	8.4%	100.0%
Employee dispersion classification																			
Public Service Act appointees not covered by CSDs	538	304 132	535	263 030	502	305 968	563	-	563	305 455	558	320 531	595	371 674	595	388 678	1.9%	8.4%	96.2%
Public Service Act appointees still to be covered by CSDs	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Professional Nurses, Staff Nurses and Nursing Assistants	1	636	1	665	1	654	1	-	1	686	1	710	1	743	1	777	-	8.6%	0.2%
Legal Professionals	2	954	-	763	1	763	1	-	1	766	2	1 268	2	1 325	2	1 387	26.0%	21.9%	0.3%
Social Services Professions	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Engineering Professions and related occupations	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Medical and related professionals	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Therapeutic, Diagnostic and other related Allied Health Professionals	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Educators and related professionals	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Others such as interns, CPWP, learnerships, etc	110	5 189	59	10 073	57	10 415	73	-	73	10 455	89	12 034	89	12 589	89	13 168	6.8%	8.0%	3.3%
Total	651	311 711	595	304 531	571	317 748	636	-	636	317 730	650	364 543	687	386 332	687	404 919	7.9%	8.4%	100.0%

The consultative processes have been finalised and the organisational structure has recently been approved by the DPSA and approved by the MEC for implementation. The Human Resource section is currently busy with a process of filling vacant posts on the approved organisational structure. The filling of vacant posts process is continuing, and the Department's Compensation of Employees is improving. Inclusive in the head counts, is the officials for establishment of an oversight function and Call Centre project for public complaints management, and non-compliance within 30 Days payments.

9.4.2 Training

Tables 7.18 illustrate the training costs and estimates pertaining to the department.

Table 7.19 : Information on training: Provincial Treasury

R thousand	Outcome			Main appropriation	Adjusted appropriation 2022/23	Revised estimate	Medium-term estimates		
	2019/20	2020/21	2021/22				2023/24	2024/25	2025/26
Number of staff	651	595	571	638	638	638	650	687	687
Number of personnel trained	161	42	173	655	655	655	657	657	657
of which									
Male	75	19	75	290	290	290	291	291	291
Female	86	23	98	365	365	365	366	366	366
Number of training opportunities	669	626	604	655	655	655	657	657	657
of which									
Tertiary	36	35	33	36	36	36	36	36	36
Workshops	-	-	-	-	-	-	-	-	-
Seminars	-	-	-	-	-	-	-	-	-
Other	633	591	571	619	619	619	621	621	621
Number of bursaries offered	42	19	27	29	27	27	30	30	30
Number of interns appointed	69	71	72	56	51	51	65	65	65
Number of learnerships appointed	38	16	14	20	11	11	15	15	15
Number of days spent on training	-	-	-	-	-	-	-	-	-
Payments on training by programme									
1. Administration	1 580	1 224	371	1 286	1 286	1 286	1 326	1 386	1 432
2. Sustainable Resource Management	720	596	281	734	734	734	826	863	909
3. Asset And Liabilities Management	400	338	154	405	405	405	438	460	506
4. Financial Governance	1 304	1 067	534	988	988	988	1 022	1 067	1 113
Total payments on training	4 004	3 225	1 340	3 413	3 413	3 413	3 612	3 776	3 960

Training needs of the Department are in line with the Workplace Skills Programme which has been developed from targeted learning programmes for levels 1 to 14 that was submitted to the Department of Labour for approval. There is an upward trend in the number of employees sent for training in line with the filling of vacancies.

There is no movement in the number of Interns and Learnerships anticipated in the MTEF period, due to increased permanent staff members which has a bearing on logistical and budget constraints in the Department i.e., office accommodation, furniture, and tools of trade.

Internal Bursaries

There is an average amount of R3.4 million over the 2023/24 MTEF period for departmental official's development. Any shortfall will be catered for by the funds that the Department receives every year from FASSET for training purposes.

4.14 9.4.3 Reconciliation of structural changes

Table 7.20: Reconciliation of structural changes

2022/23		2023/24	
Programmes	R'000	Programmes	R'000
		1. Administration	174 700
		1. Office Of The Mec	11 701
		2. Management Services	11 926
		3. Corporate Services	88 976
		4. Financial Management (Office Of The Cfo)	62 097
		2. Sustainable Resource Management	136 887
		1. Programme Support	3 037
		2. Economic Analysis	8 040
		3. Fiscal Policy	8 830
		4. Budget Management	23 902
		5. Public Finance	26 395
		6. Municipal Finance	66 683
		3. Asset And Liabilities Management	64 621
		1. Programme Support	22 980
		2. Asset Management	13 893
		3. Support And Interlinked Financial System	27 748
		4. Financial Governance	189 700
		1. Programme Support	9 092
		2. Accounting Services	74 773
		3. Norms And Standards	10 597
		4. Risk Management	5 741
		5. Provincial Internal Audit	89 497
	-		565 908

Annexure to the
Estimates of Provincial Revenue and Expenditure

Table B.1: Specification of receipts: Provincial Treasury

R thousand	Outcome			Main appropriation	Adjusted appropriation 2022/23	Revised estimate	Medium-term estimates		
	2019/20	2020/21	2021/22				2023/24	2024/25	2025/26
Tax receipts	-	-	-	-	-	-	-	-	-
Casino taxes	-	-	-	-	-	-	-	-	-
Horse racing taxes	-	-	-	-	-	-	-	-	-
Liquor licences	-	-	-	-	-	-	-	-	-
Motor vehicle licences	-	-	-	-	-	-	-	-	-
Sales of goods and services other than capital assets	762	179	177	221	221	221	230	241	252
Sale of goods and services produced by department (excluding capital assets)	762	179	177	221	221	221	230	241	252
Sales by market establishments	-	-	-	-	-	-	-	-	-
Administrative fees	177	179	177	220	220	220	230	241	252
Other sales	585	-	-	1	1	1	-	-	-
Of which									
Health patient fees	-	-	-	1	1	1	-	-	-
Other (Specify)	-	-	-	-	-	-	-	-	-
Other (Specify)	585	-	-	-	-	-	-	-	-
Other (Specify)	-	-	-	-	-	-	-	-	-
Sales of scrap, waste, arms and other used current goods (excluding capital assets)	-	-	-	-	-	-	-	-	-
Transfers received from:	-	-	-	-	-	-	-	-	-
Other governmental units	-	-	-	-	-	-	-	-	-
Higher education institutions	-	-	-	-	-	-	-	-	-
Foreign governments	-	-	-	-	-	-	-	-	-
International organisations	-	-	-	-	-	-	-	-	-
Public corporations and private enterprises	-	-	-	-	-	-	-	-	-
Households and non-profit institutions	-	-	-	-	-	-	-	-	-
Fines, penalties and forfeits	-	-	-	-	-	-	-	-	-
Interest, dividends and rent on land	222 350	227 002	193 832	176 179	176 179	176 179	194 770	233 084	212 426
Interest	222 350	227 002	193 832	176 179	176 179	176 179	194 770	233 084	212 426
Dividends	-	-	-	-	-	-	-	-	-
Rent on land	-	-	-	-	-	-	-	-	-
Sales of capital assets	-	2	9	-	-	-	-	-	-
Land and sub-soil assets	-	-	-	-	-	-	-	-	-
Other capital assets	-	2	9	-	-	-	-	-	-
Transactions in financial assets and liabilities	-	106	218	-	-	-	-	-	-
Total departmental receipts	223 112	227 289	194 236	176 400	176 400	176 400	195 000	233 325	212 678

Table B.2: Payments and estimates by economic classification: Provincial Treasury

R thousand	Outcome			Main appropriation	Adjusted appropriation 2022/23	Revised estimate	Medium-term estimates		
	2019/20	2020/21	2021/22				2023/24	2024/25	2025/26
Current payments	488 458	402 629	449 900	523 655	477 243	477 243	554 233	575 532	601 944
Compensation of employees	311 711	304 531	317 748	340 274	317 232	317 232	364 543	386 332	404 010
Salaries and wages	272 740	265 731	278 524	291 541	276 475	276 475	307 936	324 261	339 085
Social contributions	38 971	38 800	39 224	48 733	40 757	40 757	56 607	62 071	64 925
Goods and services	176 747	97 967	132 152	183 381	160 011	160 011	189 690	189 200	197 934
Administrative fees	2 373	1 268	349	3 412	1 912	1 912	3 562	3 722	3 893
Advertising	2 453	1 984	4 120	4 291	4 209	4 209	5 023	4 726	4 944
Minor assets	275	2 360	159	1 720	936	936	1 773	1 853	1 938
Audit cost: External	9 634	6 549	5 091	19 756	8 590	8 590	13 845	14 782	15 462
Bursaries: Employees	740	685	653	1 029	1 029	1 029	1 074	1 122	1 174
Catering: Departmental activities	3 037	722	2 853	4 058	8 511	8 511	5 339	4 428	4 633
Communication (G&S)	23 295	12 823	13 762	23 998	14 749	14 749	24 020	26 138	27 341
Computer services	6 773	5 695	6 026	7 224	7 796	7 796	9 741	6 879	7 195
Consultants and professional services: Business and advisory services	62 291	40 032	62 077	39 473	43 362	43 362	36 535	35 952	37 636
Infrastructure and planning	-	-	-	-	-	-	-	-	-
Laboratory services	-	-	-	-	-	-	-	-	-
Scientific and technological services	-	-	-	-	-	-	-	-	-
Legal services	577	305	247	668	1 668	1 668	1 000	728	761
Contractors	758	332	887	1 129	1 591	1 591	1 179	1 232	1 290
Agency and support / outsourced services	-	7	-	-	-	-	-	-	-
Entertainment	-	-	-	-	-	-	-	-	-
Fleet services (including government motor transport)	3 655	2 470	2 864	3 733	3 774	3 774	3 897	4 072	4 259
Housing	-	-	-	-	-	-	-	-	-
Inventory: Clothing material and accessories	-	-	-	-	-	-	-	-	-
Inventory: Farming supplies	-	-	-	-	-	-	-	-	-
Inventory: Food and food supplies	-	-	-	-	-	-	-	-	-
Inventory: Chemicals, fuel, oil, gas, wood and coal	-	-	-	-	-	-	-	-	-
Inventory: Learner and teacher support material	-	-	-	-	-	-	-	-	-
Inventory: Materials and supplies	-	-	-	-	-	-	-	-	-
Inventory: Medical supplies	-	-	-	-	-	-	-	-	-
Inventory: Medicine	-	-	-	-	-	-	-	-	-
Meddas inventory interface	-	-	-	-	-	-	-	-	-
Inventory: Other supplies	-	-	-	-	-	-	-	-	-
Consumable supplies	2 208	2 700	2 678	5 653	3 966	3 966	5 909	6 174	6 457
Consumable: Stationery, printing and office supplies	11 726	4 344	7 002	12 892	9 594	9 594	13 423	14 026	14 672
Operating leases	9 514	8 750	10 259	10 714	8 807	8 807	11 185	11 688	12 226
Property payments	3 255	2 782	2 503	4 457	7 161	7 161	8 945	8 910	9 320
Transport provided: Departmental activity	157	-	140	447	197	197	466	487	510
Travel and subsistence	18 483	1 970	6 470	15 719	16 162	16 162	17 606	17 269	18 063
Training and development	10 833	1 181	2 164	14 758	9 877	9 877	16 470	15 977	16 710
Operating payments	1 147	761	761	1 716	1 635	1 635	1 819	1 901	1 987
Venues and facilities	3 559	184	1 076	6 492	4 393	4 393	6 835	7 089	7 416
Rental and hiring	4	63	11	42	92	92	44	45	47
Interest and rent on land	-	131	-	-	-	-	-	-	-
Interest	-	131	-	-	-	-	-	-	-
Rent on land	-	-	-	-	-	-	-	-	-
Transfers and subsidies	1 420	1 918	2 803	769	2 273	2 273	802	838	877
Provinces and municipalities	-	-	-	-	-	-	-	-	-
Provinces	-	-	-	-	-	-	-	-	-
Provincial Revenue Funds	-	-	-	-	-	-	-	-	-
Provincial agencies and funds	-	-	-	-	-	-	-	-	-
Municipalities	-	-	-	-	-	-	-	-	-
Municipalities	-	-	-	-	-	-	-	-	-
Municipal agencies and funds	-	-	-	-	-	-	-	-	-
Departmental agencies and accounts	-	-	-	-	-	-	-	-	-
Social security funds	-	-	-	-	-	-	-	-	-
Provide list of entities receiving transfers	-	-	-	-	-	-	-	-	-
Higher education institutions	-	-	-	-	-	-	-	-	-
Foreign governments and international organisations	-	-	-	-	-	-	-	-	-
Public corporations and private enterprises	-	-	-	-	-	-	-	-	-
Public corporations	-	-	-	-	-	-	-	-	-
Subsidies on production	-	-	-	-	-	-	-	-	-
Other transfers	-	-	-	-	-	-	-	-	-
Private enterprises	-	-	-	-	-	-	-	-	-
Subsidies on production	-	-	-	-	-	-	-	-	-
Other transfers	-	-	-	-	-	-	-	-	-
Non-profit institutions	170	10	30	-	-	-	-	-	-
Households	1 250	1 908	2 773	769	2 273	2 273	802	838	877
Social benefits	1 250	1 908	2 773	769	2 273	2 273	802	838	877
Other transfers to households	-	-	-	-	-	-	-	-	-
Payments for capital assets	3 277	4 980	7 353	7 330	8 580	8 580	10 873	9 221	9 649
Buildings and other fixed structures	-	-	-	-	-	-	-	-	-
Buildings	-	-	-	-	-	-	-	-	-
Other fixed structures	-	-	-	-	-	-	-	-	-
Machinery and equipment	3 277	4 980	7 353	7 330	8 580	8 580	10 873	9 221	9 649
Transport equipment	-	684	-	-	-	-	-	-	-
Other machinery and equipment	3 277	4 296	7 353	7 330	8 580	8 580	10 873	9 221	9 649
Heritage Assets	-	-	-	-	-	-	-	-	-
Specialised military assets	-	-	-	-	-	-	-	-	-
Biological assets	-	-	-	-	-	-	-	-	-
Land and sub-soil assets	-	-	-	-	-	-	-	-	-
Software and other intangible assets	-	-	-	-	-	-	-	-	-
Payments for financial assets	12	-	31 293	-	-	-	-	-	-
Total economic classification	493 167	409 527	491 349	531 754	488 096	488 096	565 908	585 591	612 470

Table B.2: Payments and estimates by economic classification: Programme 1: Administration

R thousand	Outcome			Main appropriation	Adjusted appropriation 2022/23	Revised estimate	Medium-term estimates		
	2019/20	2020/21	2021/22				2023/24	2024/25	2025/26
Current payments	147 636	124 748	137 393	146 788	155 287	155 287	168 393	174 132	182 135
Compensation of employees	105 222	102 097	109 974	102 036	105 085	105 085	114 878	120 787	126 334
Salaries and wages	91 656	88 747	96 312	91 912	91 811	91 811	100 967	105 126	109 952
Social contributions	13 566	13 350	13 662	10 124	13 274	13 274	13 911	15 661	16 382
Goods and services	42 414	22 520	27 419	44 752	50 202	50 202	53 515	53 345	55 801
Administrative fees	-	1	-	-	-	-	-	-	-
Advertising	1 526	1 398	4 093	2 122	3 860	3 860	2 759	2 360	2 469
Minor assets	189	510	73	584	221	221	615	642	672
Audit cost: External	7 513	4 141	3 347	4 119	4 423	4 423	4 949	5 171	5 409
Bursaries: Employees	740	685	653	1 029	1 029	1 029	1 074	1 122	1 174
Catering: Departmental activities	603	209	524	2 061	2 435	2 435	2 253	2 249	2 354
Communication (G&S)	886	909	1 003	1 024	911	911	1 171	1 119	1 171
Computer services	2 137	2 408	2 571	2 253	4 593	4 593	2 552	2 458	2 571
Consultants and professional services: Business and advisory services	979	1 021	225	1 545	1 303	1 303	1 713	1 786	1 868
Infrastructure and planning	-	-	-	-	-	-	-	-	-
Laboratory services	-	-	-	-	-	-	-	-	-
Scientific and technological services	-	-	-	-	-	-	-	-	-
Legal services	577	305	247	668	1 668	1 668	1 000	728	761
Contractors	753	332	847	1 081	1 543	1 543	1 129	1 180	1 235
Agency and support / outsourced services	-	7	-	-	-	-	-	-	-
Entertainment	-	-	-	-	-	-	-	-	-
Fleet services (including government motor transport)	3 655	2 470	2 864	3 733	3 774	3 774	3 897	4 072	4 259
Housing	-	-	-	-	-	-	-	-	-
Inventory: Clothing material and accessories	-	-	-	-	-	-	-	-	-
Inventory: Farming supplies	-	-	-	-	-	-	-	-	-
Inventory: Food and food supplies	-	-	-	-	-	-	-	-	-
Inventory: Chemicals, fuel, oil, gas, wood and coal	-	-	-	-	-	-	-	-	-
Inventory: Learner and teacher support material	-	-	-	-	-	-	-	-	-
Inventory: Materials and supplies	-	-	-	-	-	-	-	-	-
Inventory: Medical supplies	-	-	-	-	-	-	-	-	-
Inventory: Medicine	-	-	-	-	-	-	-	-	-
Medicines inventory interface	-	-	-	-	-	-	-	-	-
Inventory: Other supplies	-	-	-	-	-	-	-	-	-
Consumable supplies	1 799	2 330	2 144	4 404	2 978	2 978	4 646	4 853	5 077
Consumable: Stationery, printing and office supplies	2 850	1 247	1 891	3 551	2 199	2 199	3 716	3 882	4 060
Operating leases	1 333	1 084	863	1 490	955	955	1 556	1 626	1 701
Property payments	2 074	1 707	1 085	3 467	4 597	4 597	6 911	6 829	7 143
Transport provided: Departmental activity	157	-	101	447	197	197	466	487	510
Travel and subsistence	6 914	765	2 698	3 493	6 710	6 710	4 489	3 854	4 031
Training and development	5 519	522	1 425	4 618	4 897	4 897	5 337	5 551	5 805
Operating payments	518	406	409	452	287	287	499	521	544
Venues and facilities	1 688	-	245	2 569	1 530	1 530	2 739	2 810	2 940
Rental and hiring	4	63	11	42	92	92	44	45	47
Interest and rent on land	-	131	-	-	-	-	-	-	-
Interest	-	131	-	-	-	-	-	-	-
Rent on land	-	-	-	-	-	-	-	-	-
Transfers and subsidies	697	1 185	608	215	516	516	224	234	245
Provinces and municipalities	-	-	-	-	-	-	-	-	-
Provinces	-	-	-	-	-	-	-	-	-
Provincial Revenue Funds	-	-	-	-	-	-	-	-	-
Provincial agencies and funds	-	-	-	-	-	-	-	-	-
Municipalities	-	-	-	-	-	-	-	-	-
Municipalities	-	-	-	-	-	-	-	-	-
Municipal agencies and funds	-	-	-	-	-	-	-	-	-
Departmental agencies and accounts	-	-	-	-	-	-	-	-	-
Social security funds	-	-	-	-	-	-	-	-	-
Provide list of entities receiving transfers	-	-	-	-	-	-	-	-	-
Higher education institutions	-	-	-	-	-	-	-	-	-
Foreign governments and international organisations	-	-	-	-	-	-	-	-	-
Public corporations and private enterprises	-	-	-	-	-	-	-	-	-
Public corporations	-	-	-	-	-	-	-	-	-
Subsidies on production	-	-	-	-	-	-	-	-	-
Other transfers	-	-	-	-	-	-	-	-	-
Private enterprises	-	-	-	-	-	-	-	-	-
Subsidies on production	-	-	-	-	-	-	-	-	-
Other transfers	-	-	-	-	-	-	-	-	-
Non-profit institutions	120	10	30	-	-	-	-	-	-
Households	577	1 175	578	215	516	516	224	234	245
Social benefits	577	1 175	578	215	516	516	224	234	245
Other transfers to households	-	-	-	-	-	-	-	-	-
Payments for capital assets	1 008	2 953	2 937	1 972	2 322	2 322	6 083	4 179	4 370
Buildings and other fixed structures	-	-	-	-	-	-	-	-	-
Buildings	-	-	-	-	-	-	-	-	-
Other fixed structures	-	-	-	-	-	-	-	-	-
Machinery and equipment	1 008	2 953	2 937	1 972	2 322	2 322	6 083	4 179	4 370
Transport equipment	-	684	-	-	-	-	-	-	-
Other machinery and equipment	1 008	2 269	2 937	1 972	2 322	2 322	6 083	4 179	4 370
Heritage Assets	-	-	-	-	-	-	-	-	-
Specialised military assets	-	-	-	-	-	-	-	-	-
Biological assets	-	-	-	-	-	-	-	-	-
Land and sub-soil assets	-	-	-	-	-	-	-	-	-
Software and other intangible assets	-	-	-	-	-	-	-	-	-
Payments for financial assets	-	-	12 220	-	-	-	-	-	-
Total economic classification	149 341	128 886	153 158	148 975	158 125	158 125	174 700	178 545	186 750

Table B.2: Payments and estimates by economic classification: Programme 2: Sustainable Resource Management

R thousand	Outcome			Main appropriation	Adjusted appropriation 2022/23	Revised estimate	Medium-term estimates		
	2019/20	2020/21	2021/22				2023/24	2024/25	2025/26
Current payments	139 839	107 261	138 307	131 711	125 624	125 624	135 280	138 673	145 070
Compensation of employees	68 949	68 325	74 296	88 206	79 229	79 229	92 312	96 781	101 222
Salaries and wages	60 477	59 846	65 700	71 705	70 092	70 092	74 133	77 363	80 911
Social contributions	8 472	8 479	8 596	16 501	9 137	9 137	18 179	19 418	20 311
Goods and services	70 890	38 936	64 011	43 505	46 395	46 395	42 968	41 892	43 848
Administrative fees	-	-	-	-	-	-	-	-	-
Advertising	-	408	-	-	-	-	-	-	-
Minor assets	25	626	33	565	251	251	592	618	646
Audit cost: External	-	-	-	-	-	-	-	-	-
Bursaries: Employees	-	-	-	-	-	-	-	-	-
Catering: Departmental activities	1 024	413	1 167	634	2 070	2 070	1 663	693	724
Communication (G&S)	454	509	666	586	620	620	612	640	669
Computer services	493	464	481	387	287	287	404	422	441
Consultants and professional services: Business and advisory services	57 553	33 621	55 770	28 364	33 817	33 817	25 137	25 346	26 543
Infrastructure and planning	-	-	-	-	-	-	-	-	-
Laboratory services	-	-	-	-	-	-	-	-	-
Scientific and technological services	-	-	-	-	-	-	-	-	-
Legal services	-	-	-	-	-	-	-	-	-
Contractors	-	-	-	-	-	-	-	-	-
Agency and support / outsourced services	-	-	-	-	-	-	-	-	-
Entertainment	-	-	-	-	-	-	-	-	-
Fleet services (including government motor transport)	-	-	-	-	-	-	-	-	-
Housing	-	-	-	-	-	-	-	-	-
Inventory: Clothing material and accessories	-	-	-	-	-	-	-	-	-
Inventory: Farming supplies	-	-	-	-	-	-	-	-	-
Inventory: Food and food supplies	-	-	-	-	-	-	-	-	-
Inventory: Chemicals, fuel, oil, gas, wood and coal	-	-	-	-	-	-	-	-	-
Inventory: Learner and teacher support material	-	-	-	-	-	-	-	-	-
Inventory: Materials and supplies	-	-	-	-	-	-	-	-	-
Inventory: Medical supplies	-	-	-	-	-	-	-	-	-
Inventory: Medicine	-	-	-	-	-	-	-	-	-
Medias inventory interface	-	-	-	-	-	-	-	-	-
Inventory: Other supplies	-	-	-	-	-	-	-	-	-
Consumable supplies	95	140	148	760	546	546	794	830	868
Consumable: Stationery, printing and office supplies	2 913	1 300	2 745	3 365	2 548	2 548	3 516	3 675	3 845
Operating leases	364	486	531	701	546	546	733	767	803
Property payments	-	-	-	100	-	-	105	110	115
Transport provided: Departmental activity	-	-	-	-	-	-	-	-	-
Travel and subsistence	5 458	838	1 970	5 405	3 958	3 958	6 154	5 909	6 180
Training and development	1 870	-	-	1 349	469	469	1 911	1 475	1 543
Operating payments	9	-	6	86	180	180	90	94	98
Venues and facilities	632	131	494	1 203	1 103	1 103	1 257	1 313	1 373
Rental and hiring	-	-	-	-	-	-	-	-	-
Interest and rent on land	-	-	-	-	-	-	-	-	-
Interest	-	-	-	-	-	-	-	-	-
Rent on land	-	-	-	-	-	-	-	-	-
Transfers and subsidies	289	48	296	-	677	677	-	-	-
Provinces and municipalities	-	-	-	-	-	-	-	-	-
Provinces	-	-	-	-	-	-	-	-	-
Provincial Revenue Funds	-	-	-	-	-	-	-	-	-
Provincial agencies and funds	-	-	-	-	-	-	-	-	-
Municipalities	-	-	-	-	-	-	-	-	-
Municipalities	-	-	-	-	-	-	-	-	-
Municipal agencies and funds	-	-	-	-	-	-	-	-	-
Departmental agencies and accounts	-	-	-	-	-	-	-	-	-
Social security funds	-	-	-	-	-	-	-	-	-
Provide list of entities receiving transfers	-	-	-	-	-	-	-	-	-
Higher education institutions	-	-	-	-	-	-	-	-	-
Foreign governments and international organisations	-	-	-	-	-	-	-	-	-
Public corporations and private enterprises	-	-	-	-	-	-	-	-	-
Public corporations	-	-	-	-	-	-	-	-	-
Subsidies on production	-	-	-	-	-	-	-	-	-
Other transfers	-	-	-	-	-	-	-	-	-
Private enterprises	-	-	-	-	-	-	-	-	-
Subsidies on production	-	-	-	-	-	-	-	-	-
Other transfers	-	-	-	-	-	-	-	-	-
Non-profit institutions	50	-	-	-	-	-	-	-	-
Households	239	48	296	-	677	677	-	-	-
Social benefits	239	48	296	-	677	677	-	-	-
Other transfers to households	-	-	-	-	-	-	-	-	-
Payments for capital assets	916	1 033	1 316	1 536	2 136	2 136	1 607	1 679	1 758
Buildings and other fixed structures	-	-	-	-	-	-	-	-	-
Buildings	-	-	-	-	-	-	-	-	-
Other fixed structures	-	-	-	-	-	-	-	-	-
Machinery and equipment	916	1 033	1 316	1 536	2 136	2 136	1 607	1 679	1 758
Transport equipment	-	-	-	-	-	-	-	-	-
Other machinery and equipment	916	1 033	1 316	1 536	2 136	2 136	1 607	1 679	1 758
Heritage Assets	-	-	-	-	-	-	-	-	-
Specialised military assets	-	-	-	-	-	-	-	-	-
Biological assets	-	-	-	-	-	-	-	-	-
Land and sub-soil assets	-	-	-	-	-	-	-	-	-
Software and other intangible assets	-	-	-	-	-	-	-	-	-
Payments for financial assets	-	-	-	-	-	-	-	-	-
Total economic classification	141 044	108 342	139 919	133 247	128 437	128 437	136 887	140 352	146 828

Table B.2: Payments and estimates by economic classification: Programme 3: Asset And Liabilities Management

R thousand	Outcome			Main appropriation	Adjusted appropriation 2022/23	Revised estimate	Medium-term estimates		
	2019/20	2020/21	2021/22				2023/24	2024/25	2025/26
Current payments	46 495	39 977	41 230	56 273	48 764	48 764	62 908	65 502	68 454
Compensation of employees	34 102	34 631	36 137	35 933	34 624	34 624	38 973	44 927	46 933
Salaries and wages	29 736	30 302	31 462	28 180	29 821	29 821	29 482	33 899	35 396
Social contributions	4 366	4 529	4 675	7 753	4 803	4 803	9 491	11 028	11 535
Goods and services	12 393	5 146	5 093	20 340	14 140	14 140	23 935	20 575	21 521
Administrative fees	-	-	-	-	-	-	-	-	-
Advertising	927	178	27	2 169	349	349	2 264	2 366	2 475
Minor assets	34	908	24	94	187	187	99	104	109
Audit cost: External	-	-	-	-	-	-	-	-	-
Bursaries: Employees	-	-	-	-	-	-	-	-	-
Catering: Departmental activities	121	34	353	429	1 972	1 972	448	468	489
Communication (G&S)	270	241	224	418	268	268	437	457	478
Computer services	1 083	-	-	1 602	-	-	3 672	747	781
Consultants and professional services: Business and advisory services	280	-	-	1 504	682	682	1 270	27	28
Infrastructure and planning	-	-	-	-	-	-	-	-	-
Laboratory services	-	-	-	-	-	-	-	-	-
Scientific and technological services	-	-	-	-	-	-	-	-	-
Legal services	-	-	-	-	-	-	-	-	-
Contractors	-	-	-	-	-	-	-	-	-
Agency and support / outsourced services	-	-	-	-	-	-	-	-	-
Entertainment	-	-	-	-	-	-	-	-	-
Fleet services (including government motor transport)	-	-	-	-	-	-	-	-	-
Housing	-	-	-	-	-	-	-	-	-
Inventory: Clothing material and accessories	-	-	-	-	-	-	-	-	-
Inventory: Farming supplies	-	-	-	-	-	-	-	-	-
Inventory: Food and food supplies	-	-	-	-	-	-	-	-	-
Inventory: Chemicals, fuel, oil, gas, wood and coal	-	-	-	-	-	-	-	-	-
Inventory: Learner and teacher support material	-	-	-	-	-	-	-	-	-
Inventory: Materials and supplies	-	-	-	-	-	-	-	-	-
Inventory: Medical supplies	-	-	-	-	-	-	-	-	-
Inventory: Medicine	-	-	-	-	-	-	-	-	-
Meddas inventory interface	-	-	-	-	-	-	-	-	-
Inventory: Other supplies	-	-	-	-	-	-	-	-	-
Consumable supplies	48	23	40	128	255	255	134	140	146
Consumable: Stationery, printing and office supplies	1 958	502	505	1 548	628	628	1 616	1 688	1 766
Operating leases	2 224	2 215	2 336	2 708	2 918	2 918	2 827	2 954	3 090
Property payments	201	193	225	234	1 178	1 178	1 244	1 255	1 313
Transport provided: Departmental activity	-	-	-	-	-	-	-	-	-
Travel and subsistence	2 538	233	913	3 147	1 844	1 844	3 286	3 434	3 592
Training and development	2 352	509	288	5 046	2 546	2 546	5 268	5 504	5 757
Operating payments	36	57	-	574	264	264	599	626	655
Venues and facilities	321	53	158	739	1 049	1 049	771	805	842
Rental and hiring	-	-	-	-	-	-	-	-	-
Interest and rent on land	-	-	-	-	-	-	-	-	-
Interest	-	-	-	-	-	-	-	-	-
Rent on land	-	-	-	-	-	-	-	-	-
Transfers and subsidies	84	60	147	212	121	121	221	231	242
Provinces and municipalities	-	-	-	-	-	-	-	-	-
Provinces	-	-	-	-	-	-	-	-	-
Provincial Revenue Funds	-	-	-	-	-	-	-	-	-
Provincial agencies and funds	-	-	-	-	-	-	-	-	-
Municipalities	-	-	-	-	-	-	-	-	-
Municipalities	-	-	-	-	-	-	-	-	-
Municipal agencies and funds	-	-	-	-	-	-	-	-	-
Departmental agencies and accounts	-	-	-	-	-	-	-	-	-
Social security funds	-	-	-	-	-	-	-	-	-
Provide list of entities receiving transfers	-	-	-	-	-	-	-	-	-
Higher education institutions	-	-	-	-	-	-	-	-	-
Foreign governments and international organisations	-	-	-	-	-	-	-	-	-
Public corporations and private enterprises	-	-	-	-	-	-	-	-	-
Public corporations	-	-	-	-	-	-	-	-	-
Subsidies on production	-	-	-	-	-	-	-	-	-
Other transfers	-	-	-	-	-	-	-	-	-
Private enterprises	-	-	-	-	-	-	-	-	-
Subsidies on production	-	-	-	-	-	-	-	-	-
Other transfers	-	-	-	-	-	-	-	-	-
Non-profit institutions	-	-	-	-	-	-	-	-	-
Households	84	60	147	212	121	121	221	231	242
Social benefits	84	60	147	212	121	121	221	231	242
Other transfers to households	-	-	-	-	-	-	-	-	-
Payments for capital assets	548	741	1 203	1 428	1 728	1 728	1 492	1 559	1 632
Buildings and other fixed structures	-	-	-	-	-	-	-	-	-
Buildings	-	-	-	-	-	-	-	-	-
Other fixed structures	-	-	-	-	-	-	-	-	-
Machinery and equipment	548	741	1 203	1 428	1 728	1 728	1 492	1 559	1 632
Transport equipment	-	-	-	-	-	-	-	-	-
Other machinery and equipment	548	741	1 203	1 428	1 728	1 728	1 492	1 559	1 632
Heritage Assets	-	-	-	-	-	-	-	-	-
Specialised military assets	-	-	-	-	-	-	-	-	-
Biological assets	-	-	-	-	-	-	-	-	-
Land and sub-soil assets	-	-	-	-	-	-	-	-	-
Software and other intangible assets	-	-	-	-	-	-	-	-	-
Payments for financial assets	12	-	-	-	-	-	-	-	-
Total economic classification	47 139	40 778	42 580	57 913	50 613	50 613	64 621	67 292	70 328

Table B.2: Payments and estimates by economic classification: Programme 4: Financial Governance

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2019/20	2020/21	2021/22				2023/24	2024/25	2025/26
Current payments	154 488	130 643	132 970	188 883	147 568	147 568	187 652	197 225	206 285
Compensation of employees	103 438	99 278	97 341	114 099	98 294	98 294	118 380	123 837	129 521
Salaries and wages	90 871	86 836	85 050	99 744	84 751	84 751	103 354	107 873	112 824
Social contributions	12 567	12 442	12 291	14 355	13 543	13 543	15 026	15 964	16 697
Goods and services	51 050	31 365	35 629	74 784	49 274	49 274	69 272	73 388	76 764
Administrative fees	2 373	1 267	349	3 412	1 912	1 912	3 562	3 722	3 893
Advertising	-	-	-	-	-	-	-	-	-
Minor assets	27	316	29	477	277	277	467	489	511
Audit cost: External	2 121	2 408	1 744	15 637	4 167	4 167	8 896	9 611	10 053
Bursaries: Employees	-	-	-	-	-	-	-	-	-
Catering: Departmental activities	1 289	66	809	934	2 034	2 034	975	1 018	1 066
Communication (G&S)	21 685	11 164	11 869	21 970	12 950	12 950	21 800	23 922	25 023
Computer services	3 060	2 823	2 874	2 982	2 916	2 916	3 113	3 252	3 402
Consultants and professional services: Business and advisory services	3 479	5 390	6 082	8 060	7 560	7 560	8 415	8 793	9 197
Infrastructure and planning	-	-	-	-	-	-	-	-	-
Laboratory services	-	-	-	-	-	-	-	-	-
Scientific and technological services	-	-	-	-	-	-	-	-	-
Legal services	-	-	-	-	-	-	-	-	-
Contractors	5	-	40	48	48	48	50	52	55
Agency and support / outsourced services	-	-	-	-	-	-	-	-	-
Entertainment	-	-	-	-	-	-	-	-	-
Fleet services (including government motor transport)	-	-	-	-	-	-	-	-	-
Housing	-	-	-	-	-	-	-	-	-
Inventory: Clothing material and accessories	-	-	-	-	-	-	-	-	-
Inventory: Farming supplies	-	-	-	-	-	-	-	-	-
Inventory: Food and food supplies	-	-	-	-	-	-	-	-	-
Inventory: Chemicals, fuel, oil, gas, wood and coal	-	-	-	-	-	-	-	-	-
Inventory: Learner and teacher support material	-	-	-	-	-	-	-	-	-
Inventory: Materials and supplies	-	-	-	-	-	-	-	-	-
Inventory: Medical supplies	-	-	-	-	-	-	-	-	-
Inventory: Medicine	-	-	-	-	-	-	-	-	-
Meddas inventory interface	-	-	-	-	-	-	-	-	-
Inventory: Other supplies	-	-	-	-	-	-	-	-	-
Consumable supplies	266	207	346	361	187	187	335	351	366
Consumable: Stationery, printing and office supplies	4 005	1 295	1 861	4 428	4 219	4 219	4 575	4 781	5 001
Operating leases	5 593	4 965	6 529	5 815	4 388	4 388	6 069	6 341	6 632
Property payments	980	882	1 193	656	1 386	1 386	685	716	749
Transport provided: Departmental activity	-	-	39	-	-	-	-	-	-
Travel and subsistence	3 573	134	889	3 674	3 650	3 650	3 677	4 072	4 260
Training and development	1 092	150	451	3 745	1 965	1 965	3 954	3 447	3 605
Operating payments	584	298	346	604	904	904	631	660	690
Venues and facilities	918	-	179	1 981	711	711	2 068	2 161	2 261
Rental and hiring	-	-	-	-	-	-	-	-	-
Interest and rent on land	-	-	-	-	-	-	-	-	-
Interest	-	-	-	-	-	-	-	-	-
Rent on land	-	-	-	-	-	-	-	-	-
Transfers and subsidies	350	625	1 752	342	959	959	357	373	390
Provinces and municipalities	-	-	-	-	-	-	-	-	-
Provinces	-	-	-	-	-	-	-	-	-
Provincial Revenue Funds	-	-	-	-	-	-	-	-	-
Provincial agencies and funds	-	-	-	-	-	-	-	-	-
Municipalities	-	-	-	-	-	-	-	-	-
Municipalities	-	-	-	-	-	-	-	-	-
Municipal agencies and funds	-	-	-	-	-	-	-	-	-
Departmental agencies and accounts	-	-	-	-	-	-	-	-	-
Social security funds	-	-	-	-	-	-	-	-	-
Provide list of entities receiving transfers	-	-	-	-	-	-	-	-	-
Higher education institutions	-	-	-	-	-	-	-	-	-
Foreign governments and international organisations	-	-	-	-	-	-	-	-	-
Public corporations and private enterprises	-	-	-	-	-	-	-	-	-
Public corporations	-	-	-	-	-	-	-	-	-
Subsidies on production	-	-	-	-	-	-	-	-	-
Other transfers	-	-	-	-	-	-	-	-	-
Private enterprises	-	-	-	-	-	-	-	-	-
Subsidies on production	-	-	-	-	-	-	-	-	-
Other transfers	-	-	-	-	-	-	-	-	-
Non-profit institutions	-	-	-	-	-	-	-	-	-
Households	350	625	1 752	342	959	959	357	373	390
Social benefits	350	625	1 752	342	959	959	357	373	390
Other transfers to households	-	-	-	-	-	-	-	-	-
Payments for capital assets	805	253	1 897	2 394	2 394	2 394	1 691	1 804	1 889
Buildings and other fixed structures	-	-	-	-	-	-	-	-	-
Buildings	-	-	-	-	-	-	-	-	-
Other fixed structures	-	-	-	-	-	-	-	-	-
Machinery and equipment	805	253	1 897	2 394	2 394	2 394	1 691	1 804	1 889
Transport equipment	-	-	-	-	-	-	-	-	-
Other machinery and equipment	805	253	1 897	2 394	2 394	2 394	1 691	1 804	1 889
Heritage Assets	-	-	-	-	-	-	-	-	-
Specialised military assets	-	-	-	-	-	-	-	-	-
Biological assets	-	-	-	-	-	-	-	-	-
Land and sub-soil assets	-	-	-	-	-	-	-	-	-
Software and other intangible assets	-	-	-	-	-	-	-	-	-
Payments for financial assets	-	-	19 073	-	-	-	-	-	-
Total economic classification	155 643	131 521	155 692	191 619	150 921	150 921	189 700	199 402	206 564

